

GEORGIA DEPARTMENT OF CORRECTIONS

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ANNUAL REPORT



SONNY PERDUE
GOVERNOR

JAMES E. DONALD
COMMISSIONER

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BOARD OF CORRECTIONS



First District
Tommy Rouse
Waycross, Georgia

Fifth District
John H. Irby
Atlanta, Georgia

Ninth District
Robert E. Jones
Madison, Georgia

Thirteenth District
Vacant

Second District
Sheriff R. Carlton Powell
Thomasville, Georgia

Sixth District
Patricia B. Miller
Marietta, Georgia

Tenth District
Robert G. Vass
Gainesville, Georgia

Third District
Vacant

Seventh District
Sheriff Roger Garrison
Canton, Georgia

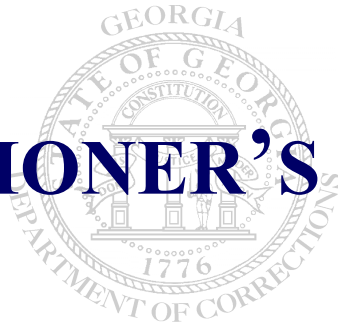
Eleventh District
John Mayes
Rome, Georgia

Fourth District
Robert L. Brown Jr.
Decatur, Georgia

Eighth District
Bruce Hudson
Douglasville, Georgia

Twelfth District
Ellison G. Wood
Statesboro, Georgia

COMMISSIONER'S WELCOME



It is my pleasure to welcome you to the FY 2004 edition of our Annual Report to the public. This report is filled with facts, charts and definitions that I hope you will find useful.

Serving as your commissioner for less than a year now, I have had the opportunity to visit many of our facilities and I am proud to report that the one constant I have seen is the absolute professionalism and dedication to mission that our people exhibit. With over 10,000 sworn officers, the Department of Corrections is the largest law enforcement agency in the state, and as sworn officers we believe we have a special bond and trust with the citizens of Georgia.



Our mission, simply put, is to protect and serve the public. That mission is non-negotiable. We must however realize that our business theory is changing, and that change and transformation are inevitable. We must continue to evaluate our business practices by holding them up to the light of modern day best practices as we insure that we are being good stewards of public resources.

I am proud to report to you that your Department of Corrections is among the best in the nation, and that we will continue to passionately pursue our vision and perform at our best.

One Team!



MISSION / VISION

MISSION

The Georgia Department of Corrections protects and serves the public as a professional organization by effectively managing offenders while helping to provide a safe and secure environment for the citizens of Georgia.

VISION

The Georgia Department of Corrections is the best corrections system in the nation at protecting citizens from convicted offenders and at providing effective opportunities for offenders to achieve positive change. We are a leader and partner in making Georgia a safer, healthier, better educated, growing, and best managed state. We accomplish this by:

- Ensuring public safety**
- Operating safe and secure facilities**
- Providing effective community supervision of offenders**
- Creating opportunities for restoration to offenders**
- Ensuring the rights of victims**
- Partnering with public, private, and faith-based organizations**
- Sustaining core values of Loyalty, Duty, Respect, Selfless**
- Ensuring the well being of employees and their families**

CORE VALUES

Loyalty - Bear true faith and allegiance to the Constitutions of the United States and the State of Georgia, the GDC, and other employees.

Duty - Fulfill your obligations.

Respect - Treat people as they should be treated.

Selfless Service - Put the welfare of the Public, the GDC, and other employees before your own.

Honor - Live up to all the GDC values.

Integrity - Do what's right--legally and morally.

Personal Courage - Face fear, danger, or adversity (physical or moral).



The seal of the Georgia Department of Corrections is a circular emblem. It features a central illustration of a classical building with columns, likely representing a prison or a government building. Above the building, the words "STATE OF GEORGIA" are written in a semi-circle. Below the building, the year "1776" is inscribed. The outer ring of the seal contains the text "DEPARTMENT OF CORRECTIONS".

THE AGENCY

Executive Office

The Commissioner is responsible for the overall supervision of the agency. The Assistant Commissioner, the Division Directors, Executive Assistant, Board Liaison, Legislative Services, Planning, Victim Services, Public Affairs, Legal Office, Information Technology, Correctional Industries, and Engineering & Inmate Construction report to the Commissioner's Office. The Assistant Commissioner oversees the daily operation of the agency.

Human Resources Division

The Human Resources Division is responsible for the issues and systems, which impact the personnel component of the agency.

Facilities Division

The Facilities Division is responsible for Georgia's inmate population. This division manages the operation of all correctional facilities and is responsible for the care and custody of all state prison inmates, those state offenders who are incarcerated in county camps and private prisons, and offenders housed in probation facilities.

Probation Division

The Probation Division provides community supervision and services to over 131,000 probationers sentenced by the courts of Georgia's 49 judicial circuits.

Administration Division

The Administration Division provides business and technical support to the other divisions within the agency.

Georgia Correctional Industries

GCI is a self-sustained operation supported by money and generated from the manufacture and sale of its products and services. Over 1,800 inmates work each day in its prison plants, which include optics, carpentry and chemicals.



CORRECTIONS CONTINUUM

Regular Probation Supervision

Probationers must report to a probation officer, maintain employment, submit to drug and alcohol screens, and comply with all court-ordered requirements.

Intensive Probation Supervision

When more structure is needed than regular probation supervision provides, a judge can order intensive probation supervision where the probationer is closely monitored by a team of officers.

Specialized Probation Supervision

Offenders who have committed sexual crimes, crimes against children, or crimes of family violence may be subject to specialized, highly-monitored probation supervision.

Community Service

As a condition of a sentence, a probationer may be required to provide unpaid service to their community in addition to or in lieu of fines and fees.

Day Reporting Center (DRC)

To deal with the most severe cases of alcohol and substance abuse among the probation population, DRCs are available in some circuits to provide intensive treatment. Offenders attend classes and counseling sessions, and are tested for drugs and alcohol frequently. Probation follows release.

Diversion Center

A judge may order a probationer to stay at a diversion center where he works a paying job in the community and/or participates in treatment options. The center deducts room, board, family support, restitution, and fees from the offender's paycheck.

Detention Center

A probation detention center is a minimum security facility for confining offenders. The offenders perform unpaid community work, receive treatment, and are eventually released to probation supervision.

Boot Camp

Boot camps are a residential option which combines discipline, hard work, and drug-education programs for non-violent offenders. Successful participants are released to probation supervision.

State Prison

State prisons house violent or repeat criminals, or nonviolent inmates who have exhausted all other forms of punishment.

County Prison

Some low-security, long-term state prisoners are incarcerated at county work camps. They provide unpaid, yet highly-skilled, work to the counties in which they are housed.

Private Prison

Georgia has contracts for three 1,500-bed private prisons to house medium-security state inmates.

Transitional Center

After a long term in prison, selected inmates are slowly reintegrated back into society with a job and enhanced prospects for stability. Center residents work jobs in the private sector and pay room and board while participating in programs that prepare them for the free world.

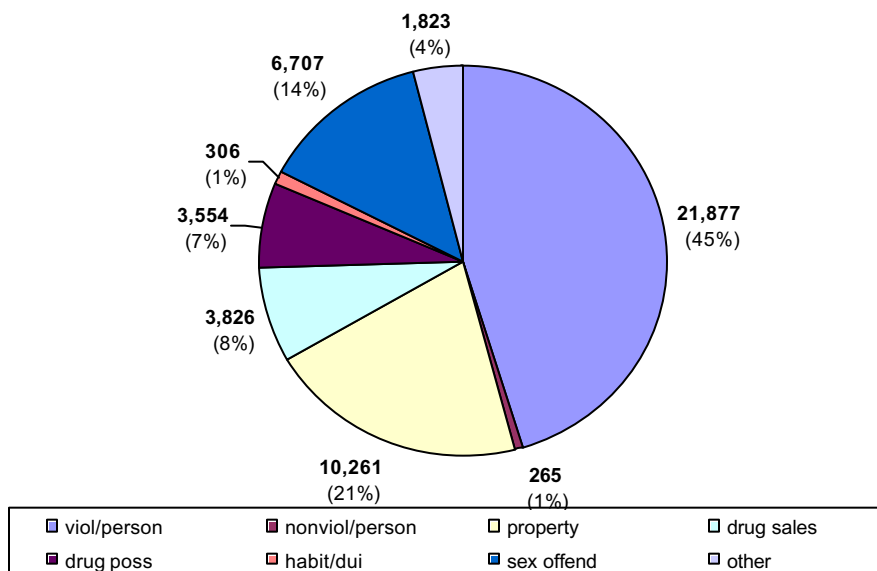
INMATE POPULATION



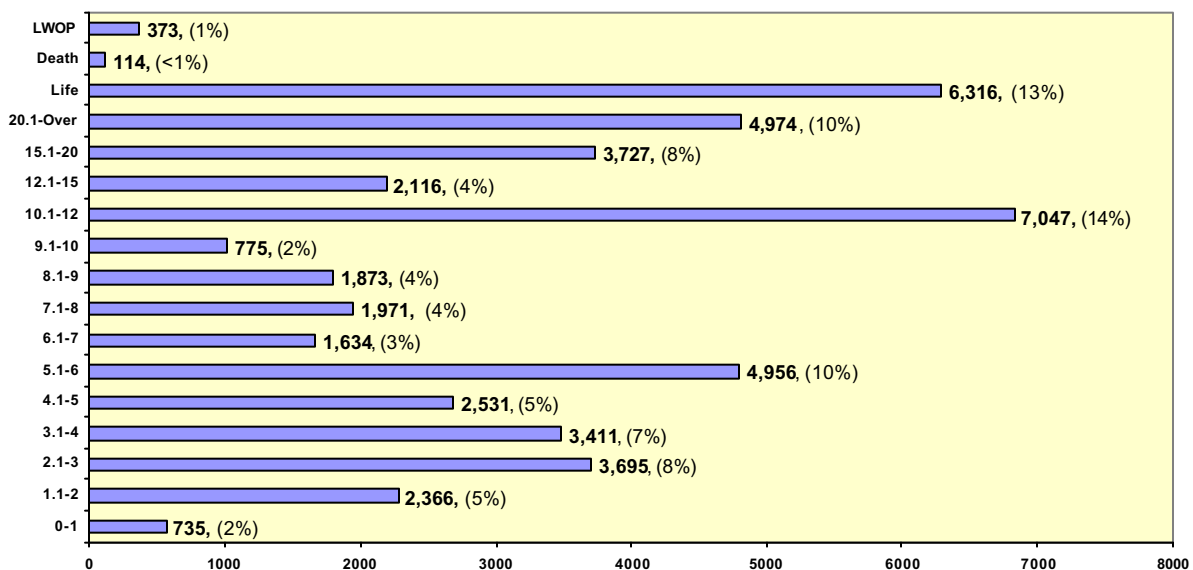
Of the nearly 49,000 inmates in prison at the end of FY2004, over half were convicted of violent or sex crimes.

More than half of Georgia's inmates have less than a 10th grade education and most were raised in high-risk families with a high incidence of criminality, alcohol or drug use, or absent parents. Many have previous incarcerations and more than half acknowledge some form of substance abuse.

Active Inmates by Crime Type



Active Inmates by Sentence Length



SECURITY

Georgia inmates are assigned to a security level after a review of factors such as inmate's sentence, nature of the crime, criminal history, history of violence, medical, and treatment risks and needs.

Maximum Security

Dangerous inmates who pose a high escape risk, or have other serious problems, are assigned to this category and are housed in prisons with high levels of security.

Close Security

These inmates are escape risks, have assaultive histories, and may have detainees for other serious crimes on file. These inmates never leave the prison and require supervision at all times by a correctional officer.

Medium Security

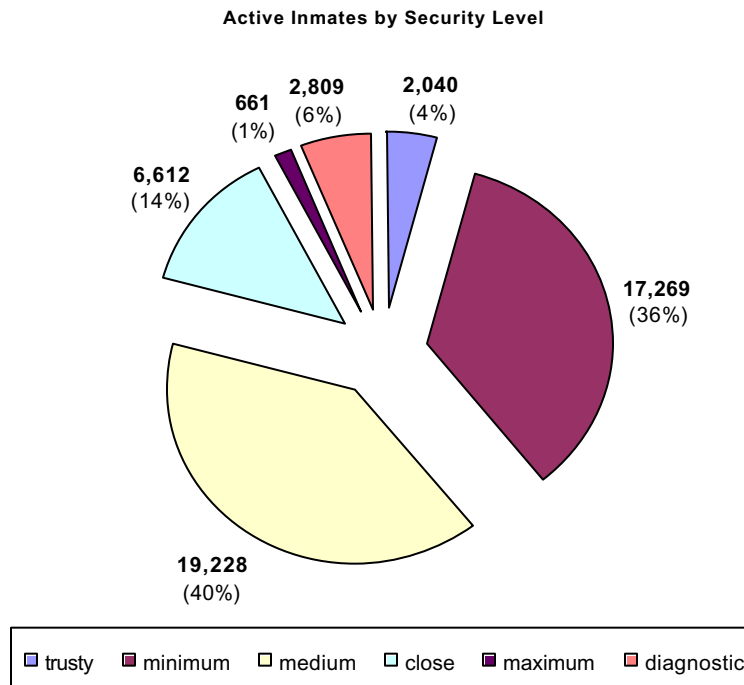
Medium security inmates have no major adjustment problems and many may work outside the prison fence, but must be under constant supervision.

Minimum Security

These inmates tend to abide by prison regulations, present a minimal risk of escape, and have been judged to be a minimal threat to the community. Offenders in this security level may work outside the fence under supervision.

Trusty Security

An inmate assigned to this level has proven to be trustworthy, is cooperative, and has no current alcohol/drug problems.





THE OPERATIONS, PLANNING, AND TRAINING DIVISION

Created in March, 2004 by Commissioner Donald, the Operations, Planning and Training Division is charged with the primary purpose of overseeing the implementation of the Transformation Campaign Plan and synchronizing the department's efforts toward that end. The Division is comprised of ten sections that provide direct support and professional services to all aspects of the Department of Corrections. The sections within the Division are:

- Planning and Strategic Management
- Training
- Engineering and Construction Services
- Health Services
- Risk Reduction Services
- Information Technology
- Communications Center
- Fire Services
- Safety Officer
- Chaplaincy

Planning and Strategic Management

The function of the Planning and Strategic Management (PSM) Section is to plan, implement, coordinate, and evaluate projects related to strategic management for the Department of Corrections. The section provides the Department's managers with reliable and usable information to guide agency-wide, policy-related decision-making. The PSM section fulfills a vital role in implementing the Commissioner's Transformation Campaign Plan.

During Fiscal Year 2004, PSM:

- Provided important impact and fiscal analysis of proposed legislative bills during the '04 Legislative Session;
- Coordinated and directed the 2006 Strategic Planning/Performance Budgeting process, assisting sections throughout the Department in developing goals, objectives and measures for their areas;
- Assisted in the development and graphical design of the Department's Transformation Campaign Plan;
- Provided vital information and data regarding bedspace and prepared responses to ad hoc questions involving growth, cost, impact, etc.
- Developed and implemented a project/task system vital to tracking the many and varied initiatives involved in completing the Transformation Campaign Plan;
- Assisted in the planning and implementation of the new administration's first strategic planning off-site meeting in March, at the Timber Ridge facility in Mableton, Ga. At this session, the Management Team developed the Mission and Vision statements for the 2006 Strategic Plan;

THE OPERATIONS, PLANNING, AND TRAINING DIVISION

CONTINUED . . .

- Assisted other sections in the organization/format of various projects and presentations;
- Prepared and/or coordinated responses to surveys sent from government, academia and the private sector agencies nation-wide.
- Provided LAN/computer support for the 8th floor.

Training Section

In full support of the Department's mission, the Training Section provides professional training and developmental opportunities to all agency personnel and employees of affiliated organizations. We are constantly seeking and implementing better ways to improve employee performance through training. This enables Corrections personnel to be better prepared to accomplish the departmental mission of protecting the public, victims of crime and agency staff. The following statistics represent some of our programs and the number of employees served in FY'04.

The four Field Academies conducted 3,593 classes for 42,826 students. The Employee Development Unit served 5,976 agency staff in 214 classes and conferences in FY04. The Probation Training Unit conducted 82 classes for 1,817 students, including 131 new Probation officers. The Georgia Corrections Academy graduated 1,868 new Correctional Officers. The Special Operations Training Unit conducted 56 training programs 3,184 students, including several from other law enforcement agencies. The Instructional Systems Unit conducted 384 classes for 3,668 students. The Management Development Unit graduated 641 students from Agency and college-level courses. The POST Certification Unit collected more than \$18,000 in fees from private vendors as required by POST.

Interagency Cooperation

The Employee Development Unit coordinated a number of interagency conferences and training programs including:

- The National Institute of Corrections Videoconference on the "Prison Rape Elimination Act"
- The TOPPSTEP Conference with the Ga. Department of Labor
- Substance Abuse Conference with the Ga. Department of Human Resources
- The NIC "Training Design and Development" class
- A "Grant Writing" training with the Board of Pardons & Paroles

G-8 summit training and operational deployment

The Special Operations and Probation Training Units were called upon to compose and conduct G8 Training for departmental, state, and local law enforcement staff and were key members of the multi-agency task force that provided security during the G8 Summit held in June 2004 at Sea Island.

Major revisions to BCOT schedule

Beginning July 1, 2003 the Basic Correctional Officer Training underwent a classroom schedule change. Related topics are grouped together to enhance learning and improve retention rates of students. Things they need to know are taught in the first two weeks and things they need to do are taught in the last two weeks. This allows for an academic 'focus' by Cadets during the first two weeks.

THE OPERATIONS, PLANNING, AND TRAINING DIVISION

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Employee Education Initiative

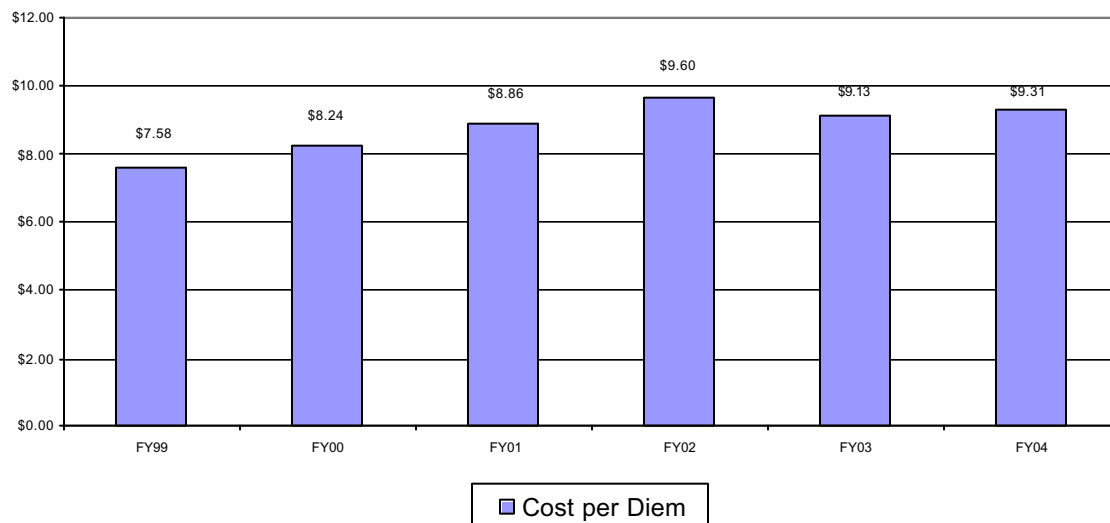
The Management Development Unit had a leading role in researching, coordinating, and implementing the GDC's Education Initiative, which seeks to invest in employees' future by providing opportunities for higher education.

Health Services

The mission of the Office of Health Services is to provide the required constitutional level of health care in the most efficient, cost-effective, and humane manner possible, while protecting the public health interests of the citizens of the State of Georgia. During FY04 the Department remained vigilant in delivering care as economically as possible while remaining attentive to the public health responsibilities inherent within a large correctional population.

In FY04 the Department spent \$149,005,148 on inmate health care, including both physical and mental health. This translated into a cost/inmate/day of \$9.31, a 2% increase over FY03, but a rate that remained lower than costs in FY02. This achievement was significant in light of the aging of the prison population along with the continued growth of chronically ill populations. The cost per inmate in recent years is as follows:

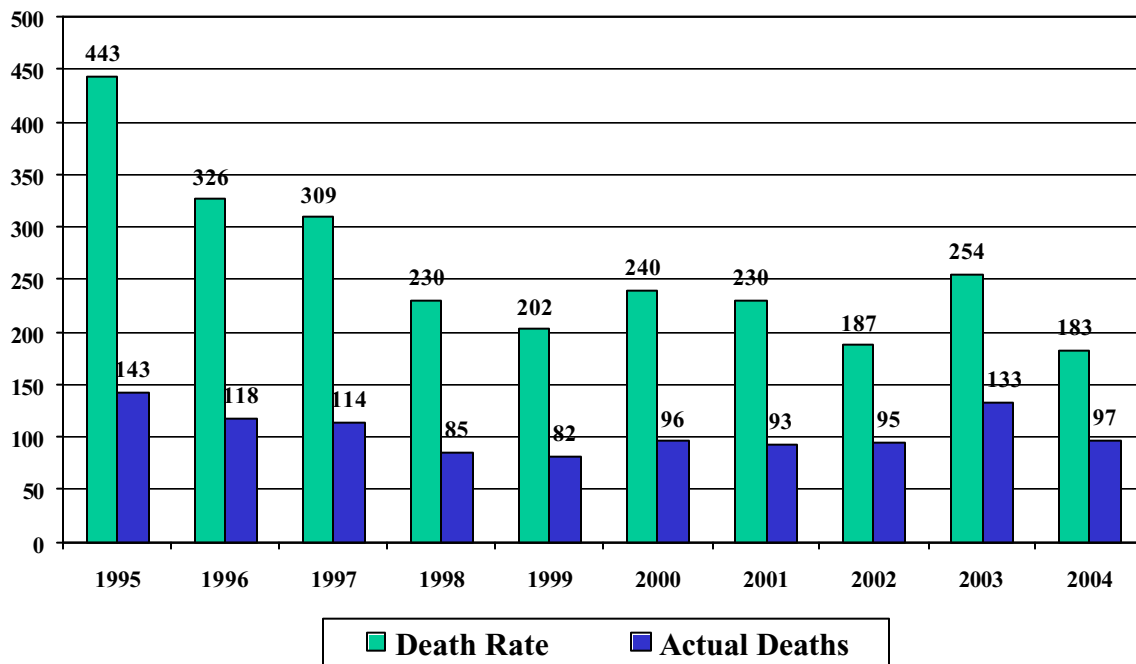
Health Care Cost per Inmate per Day FY99-FY04



THE OPERATIONS, PLANNING, AND TRAINING DIVISION

CONTINUED...

Inmate mortality rates are a key performance indicator within the GDC health services delivery system. While certainly not the only indicator, mortality rates are an important management indicator concerning inmate health care delivery. Accordingly, in FY04, the Department experienced the lowest rate of death of any period in the last 10 years. Similarly, the total number of deaths were down. Hence, for FY04 and prior years, the following is reported:



With regard to mental health caseload growth, at the end of FY04 there were 7,218 mentally ill inmates within the correctional system, an increase of more than 500 from the same time a year ago. At the end of FY04 approximately 15% of the total inmate population was on a mental health caseload, a number that has continued to increase at the rate of 1% per year. Even so, the Office of Health Services has remained committed to managing increasing numbers of physically and mentally ill offenders in the most cost effective manner possible while recognizing medical integrity of patient care.

THE OPERATIONS, PLANNING, AND TRAINING DIVISION

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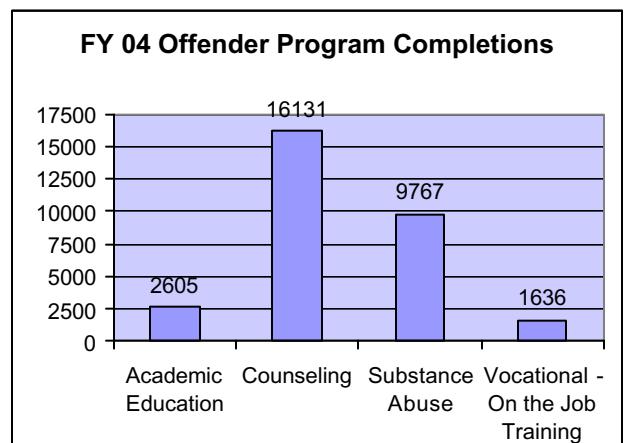
Risk Reduction Services

Risk Reduction Services is a unit within the Georgia Department of Corrections mandated to reduce recidivism by providing research-based programs.

Our mission is to increase public safety by reducing recidivism.

The goals of Risk Reduction Services are to provide constitutionally mandated or legally required programs and, at the same time, focus on changing criminal thinking and reducing criminal behavior through the implementation of evidenced based programs that target crime-producing behavior.

The primary targets of effective offender interventions are criminal thinking, substance abuse, education, and employment. An assessment process identifies offender risk and need which is then utilized for program referral and placement.



Academic and vocational advancement opportunities are available for offenders identified in need. Among our newest vocationally oriented programs are the Guide Dog Training and Braille Transcription Projects. These programs not only offer viable training for inmates, but also provide valuable services to the community and because of their success, both programs are being considered for expansion.



attitudes, beliefs and thinking have been implemented in numerous sites throughout the system. The Motivation for Change (M4C) course, which meets the legislative mandate for a substance abuse risk reduction program for all incarcerated offenders was developed by the substance abuse staff and implemented in all facilities.

In addition, within our facilities, offenders have access to numerous counseling interventions, prison libraries and legal materials, religious programming and other substance abuse programs. All incarcerated offenders receive a federally mandated one-hour of recreation per day.

Current initiatives include:

- Evaluations of model demonstration sites and Life Skills Grant sites
- Expanded use of a validated assessment that identifies criminal offender risk and need
- Faith and Character-Based dormitories established at six close security prisons
- Expansion of special education services to qualifying youthful offenders
- Establishment of Faith-Based Zones and Advisory Boards

THE OPERATIONS, PLANNING, AND TRAINING DIVISION

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OFFICE OF INFORMATION TECHNOLOGY

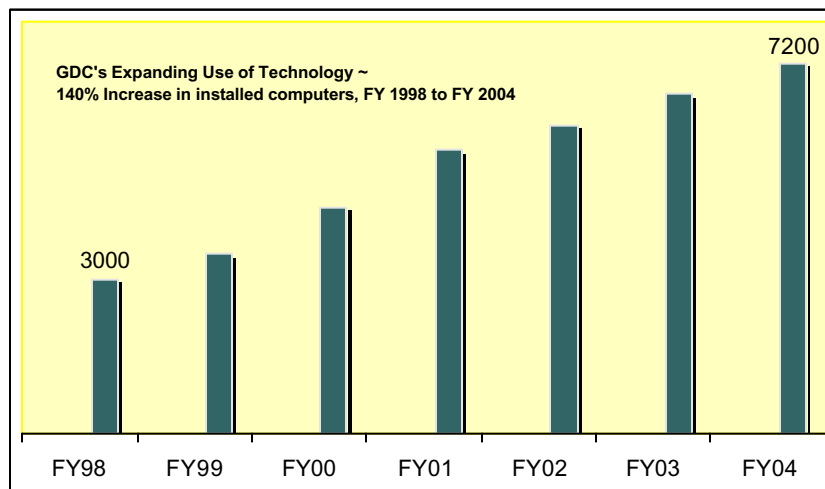
The Office of Information Technology (OIT) continues to find ways to leverage technology to meet ever-increasing workload demands and position our employees to continue their successes towards achieving the mission of the agency.

OIT is charged with building an infrastructure using proven technology to minimize risk and maximize payback, providing functionality to meet the business needs of the agency, and ensuring the quality, reliability, and security of the agency's technical information systems.

The agency has 211 sites that share data and access applications across the agency's Wide Area Network. Each site has a local area network that connects that site's computers and peripherals. The wide area and local area networks host 319 servers, over 7200 personal computers, and thousands of other technology peripherals. In addition to implementing ongoing technology projects, the 84 staff of OIT responded to over 24,000 requests for assistance by computer users during the Fiscal Year.

Technology and the demands placed on technology, change rapidly. The Office of Information Technology has ongoing projects to ensure that GDC staff has access to modern, effective, and efficient information systems architecture, and the correct technology tools for the job. During Fiscal Year 2004, these projects included improvements to local and wide area network bandwidth capacity, server upgrades, computer upgrades, remote access for computer repair, and continued software development to migrate from remaining legacy stand-alone applications to the agency's modern web-based infrastructure.

The agency is a leader in assessing the feasibility of using open source software within the agency technology infrastructure. There is significant potential for the agency to use open source software solutions to reduce technology total cost of ownership. During Fiscal Year 2004, the agency's public web site was transitioned to an open source environment, and one probation office participated in a pilot using open source software to conduct day-to-day business.



THE OPERATIONS, PLANNING, AND TRAINING DIVISION

CONTINUED...

FIRE SERVICES

GDC Fire Services exists to provide a professional level of fire safety and life safety in the state prison system, and to manage a model inmate firefighter program to provide fire protection for all staff and inmates in Georgia Department of Corrections' Facilities. We will strive to find better ways of protecting the lives and property of our fellow staff, inmates, and citizens in communities surrounding our facilities (through education, prevention, training, and suppression) from the ravages of fire and other disastrous incidents.



Significant Facts for 2004:

- 157 fire incidents on state property, lowest since 1997
- GDC Fire Stations responded to over 3,000 calls, up from 438 calls in 1993
- Fire Services inspections noted 1,059 violations as compared to 1,297 the previous year
- At full staffing, 220 inmates participate in the Fire Services program at 22 GDC fire stations

THE OPERATIONS, PLANNING, AND TRAINING DIVISION

CONTINUED...

CHAPLAINCY SECTION

Chaplaincy Section has three areas of responsibility.

1. Chaplains-There are seven (7) chaplains who work from Central Office. Five of these are serving a specific religious group in 19 of our state prisons. The other two (2) serve in specific leadership training role across the state. There are (43) who serve in the state prisons. There are (3) who serve in the private prisons
2. Aftercare/Mentoring-There is one 29-hour position.
3. Volunteers-There is one 29-hour position.

A Faith & Character Advisory Board has been established and two (2) meetings have taken place. Some of the leading ministers and religious leaders are members of this board.

The state has been divided into nine (9) zones and each zone will have its own Advisory Board to provide support to those offenders returning to their zone.

The C.O. Chaplaincy section was moved from the Risk Reductions services to Operations, Planning and Training.

There have been some positive additions to Chaplaincy this year in regards to additional hours and one additional full-time position. These are the first additions to the Chaplaincy section in over five (5) years. Those additions were that one (1) full-time position was established at Augusta State Medical Prison and six (6) 20-hour positions were increased to 29 hours.

The six (6) Faith and Character-Based dorms were opened in July 2004. These are dorms that provide specific classes (religious, education, assessments, counseling, etc) to the inmates. Two of the private prisons provide a Faith-Based dorm.

The Chaplaincy section has provided two (2)-training events this year.

The Aftercare-Mentoring section under the leadership of Chaplain Gayle Jordan has provide specialized training to the religious and community groups this year. Each Zone has had some representation at one (1) of the ten- (10) Aftercare leadership training events.

There continues to be mentors assigned to offenders when they are released from prison. The mentor provides encouragement and advice to the offender for six (6) months.

THE OPERATIONS, PLANNING, AND TRAINING DIVISION

CONTINUED . . .

The Volunteer Training section is under the leadership of Chaplain Charles Tolbert. There have been 16 specialized training events for volunteers. There are now over 4500 Certified Volunteers supporting the religious services and activities in all of the State Prisons, Transitional Centers, Probation/Detention Centers and County Prisons. The year 2004 has been a successful year.

ENGINEERING AND CONSTRUCTION SERVICES

The Mission of the Georgia Department of Corrections Engineering and Construction Services (ECS) section is to provide safe and secure facilities by the design, construction and maintenance of the essential physical infrastructure as mandated by the Department's core mission to protect the public and staff. In that effort, ECS develops, designs and constructs new facilities and manages the maintenance of existing facilities. Also, using inmate labor under staff supervision, ECS builds, remodels and restores facilities for other governmental entities on a limited basis.

COMMUNICATIONS CENTER

The Communications Center is a 24-hour multi-operational emergency type call center that responds to routine and emergency communications.



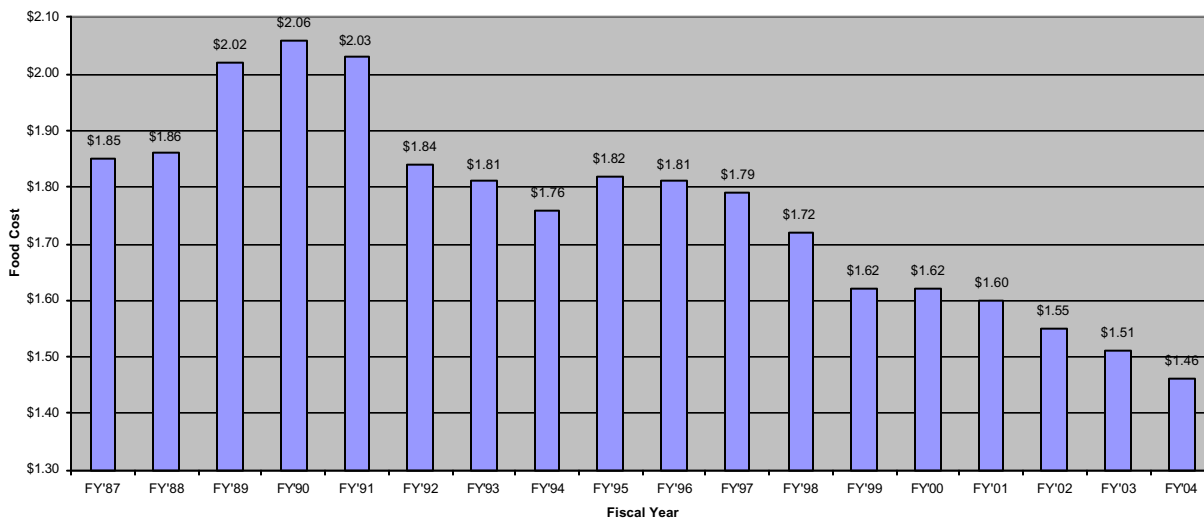
FOOD AND FARM

The Food and Farm Operation trains inmates in food production, processing, warehousing and preparation. Over four thousand inmates work in prison kitchens, processing plants, warehouses and on the prison farms to help provide over 38 million inmate meals annually.

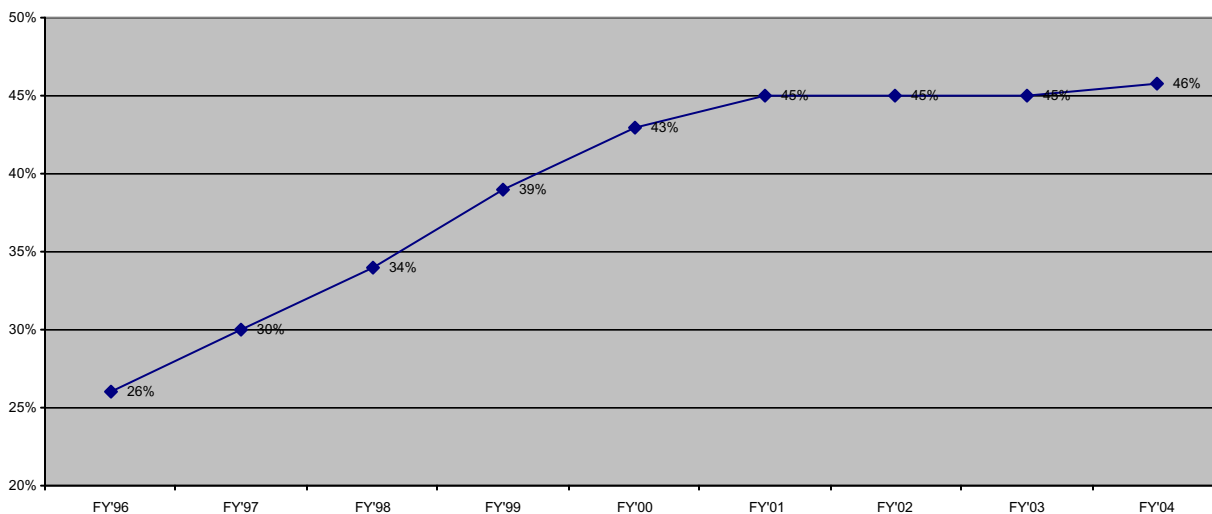
Improvements to prison farming, food processing and meal preparation has cut the average cost of an inmate meal to \$1.46 per day in FY 04 down from \$2.06 per day fourteen years ago in FY 90.

Forty-six percent of the food consumed by Georgia inmates are produced and processed on Georgia's prison farms. This percentage has increased steadily since FY 96 and is one of the main reasons that food cost has continued to decline.

GDC AVERAGE FOOD COSTS PER INMATE



PERCENTAGE FARM PRODUCED PRODUCTS



GEORGIA CORRECTIONAL INDUSTRIES

Georgia Correctional Industries (GCI) plays a key role in meeting the public's expectation that a prison sentence be more than just idle time. It does this by operating production plants at 15 state prisons, providing job training and productive work for up to 1,400 adult inmates incarcerated in the state prison system. Inmates working in these business enterprises develop marketable skills and the positive work habits needed for post-release employment. Simultaneously, the high-quality goods and services produced by these inmates offer governmental agencies and other eligible entities a readily available source for goods and services – at competitive prices.

GCI, created by the Georgia Legislature in 1960, is different from most government agencies because it is self-supporting and operates solely on money generated from the manufacture and sale of its products and services. It operates a diverse, wide range of manufacturing plants, with product lines including:

- Office Furniture
- Modular Workstations
- File Cabinets
- Institutional Metal Products
- Janitorial and General Cleaning Products
- Institutional Garments and Textiles
- Printing Services
- Signs and Decals
- License Plates
- Shoes
- Embroidery Services
- Mattresses and Bedding
- Hosiery
- Prescription Eyewear
- Chemical Dispensing Systems for laundry and dishwashing



The diverse businesses operated by GCI in Georgia's prisons keep inmates productive and teach them the marketable skills they need upon release. Their unpaid labor allows GCI to pass on a cost savings to state and local governments for products and services they need. That means tax dollars saved, and that a prison sentence is more than just idle time. GCI's sales of over \$26 million in FY2004, and up to 1,400 inmates working each day in its plants, attest to GCI's continued mission accomplishment.

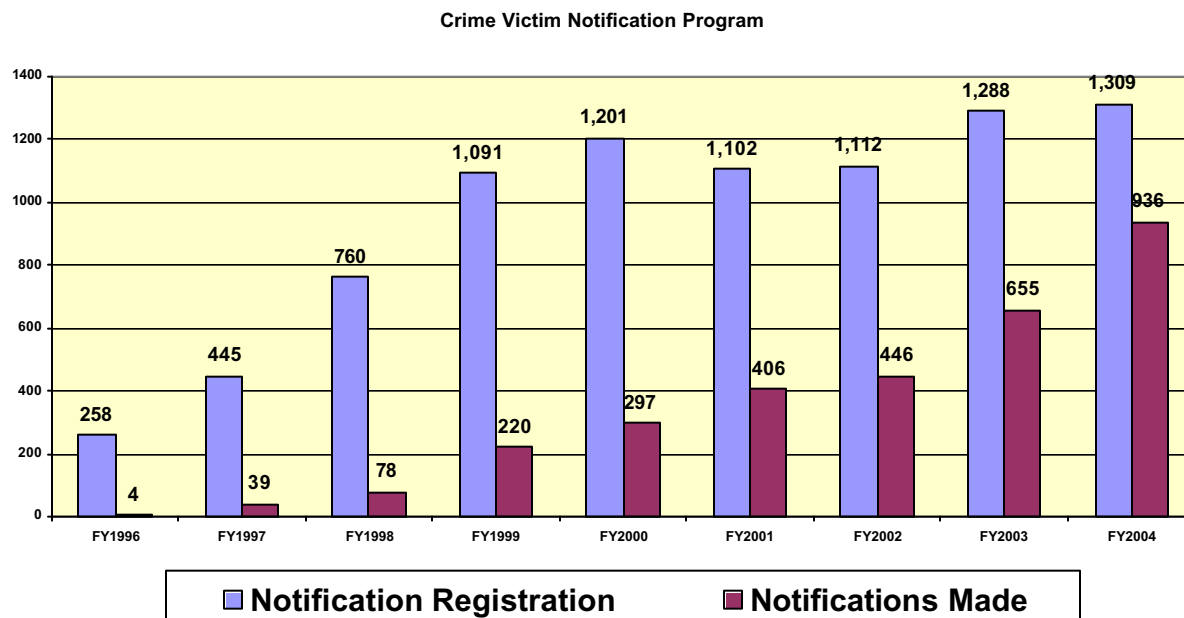
VICTIM SERVICES

Victims of crime have often stated “they feel as though they have been victimized twice – once the by criminal and once by the criminal justice system.”

All too often victims of crime continue to need services long after their offender has been convicted and sentenced. The Georgia Department of Corrections, Office of Victim Services was created to offer post-conviction support and assistance to crime victims. The mission of this office is to work to ensure the rights and concerns of crime victims are recognized and protected during the correctional phase of the justice process.

With the passage of the Crime Victims Bill of Rights during the 1995 legislative session, crime victims were granted a number of rights including the right to request and receive “notification of the impending release of their offender from imprisonment.” The Georgia Department of Corrections responded to the passage of this legislation by developing and implementing the Crime Victim Notification Program. This program is administered by the Department’s Office of Victim Services.

The right to information is just one of many laws that protect and serve victims of crime. Through the Office of Victim Services the Georgia Department of Corrections recognizes the rights of crime victims to request and receive information pertaining to their offender. In keeping with the theme of this year’s National Crime Victims Rights Week “*Victim’s Rights, America’s Values*”, during fiscal year 2004 the Office of Victim Services provided registration assistance to an additional 1,309 crime victims electing to exercise their right to receive notification of an inmate’s release from custody. From the inception of the Victim Notification Program, through the end of fiscal year 2004, the Office of Victim Services has registered a total of 8,566 requests for victim notification.



DEATH PENALTY IN GEORGIA



A law, passed in FY 2000, changed the legal method of execution in Georgia from electrocution to lethal injection, effective for crimes committed on or after May 1, 2000. Anyone who commits a capital crime and receives a death sentence will be executed by lethal injection.

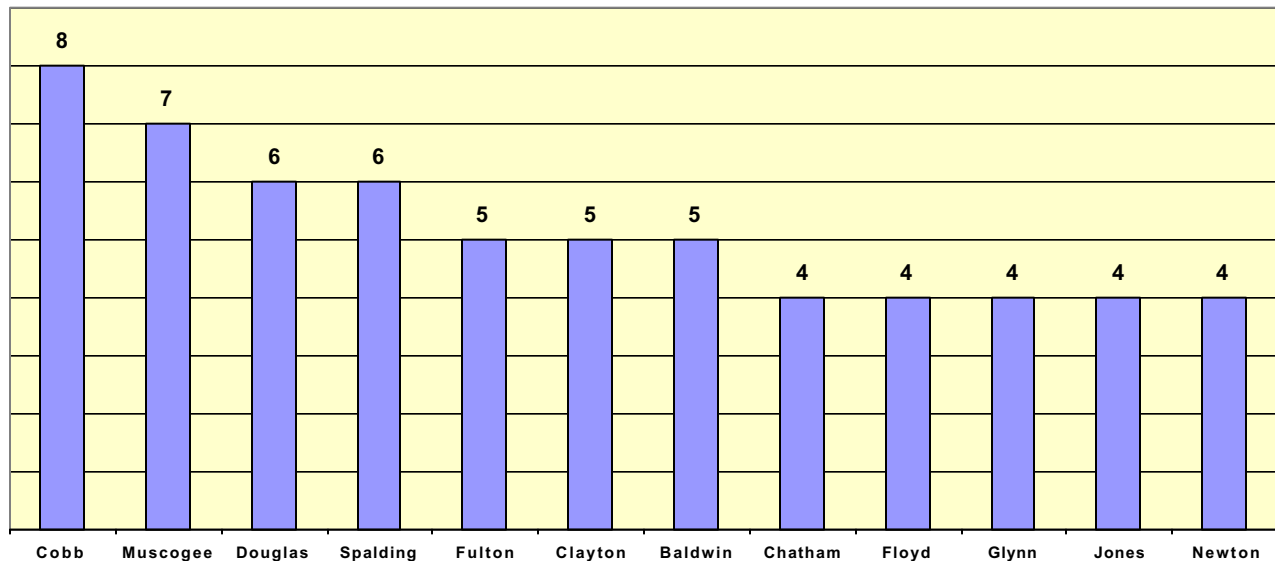
In Georgia, 34 men have been executed since the U.S. Supreme Court upheld Georgia's death penalty in 1973.

Georgia had 115 inmates on death row by the end of FY'04. Whites and non-whites equally comprise the total with 50% each.

All male death row inmates are incarcerated at the Georgia Diagnostic and Classification State Prison in Jackson. One female is on death row at Metro State Prison in Atlanta.

One inmate was executed in FY 2004.

**Number of Inmates on Death Row by County
(Top 12 Counties Only)**



PROBATION

Probation

State Adult Offenders

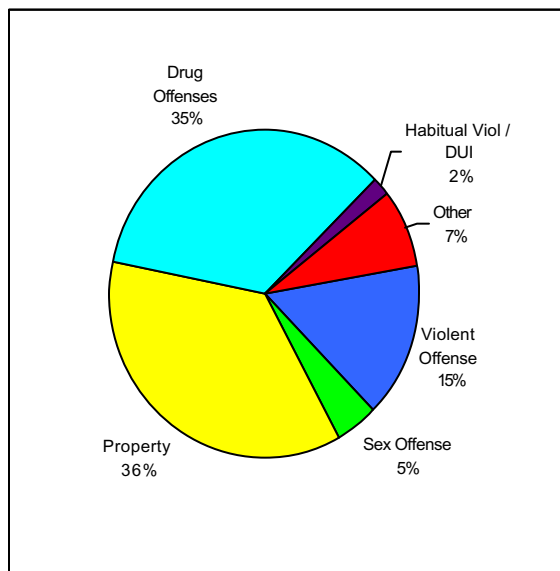
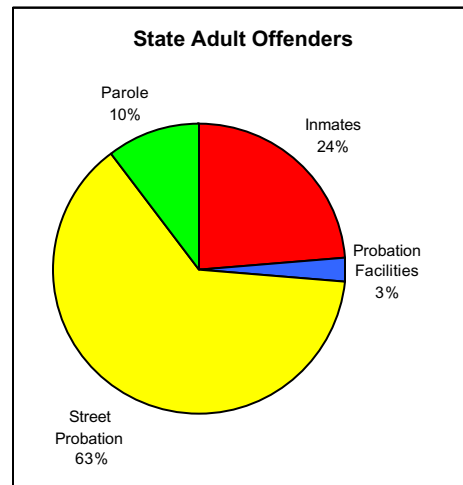
Probation is the most frequently used sentencing option in Georgia. During FY04, nearly 75% more offenders were admitted to probation (34,921) than were admitted to prison (20,001). The Probation Division supervises 63% of all offenders under state correctional supervision. Prisons and other residential facilities supervise 27% and Parole supervises 10% of the state correctional population.

Probation supervision may be provided in a non-residential setting while the offender lives and works in the community. This is called Field Probation Supervision. Probationers may also be supervised in residential settings.

Field Probation Supervision: To provide field probation supervision, there are 49 judicial circuits in the State of Georgia. Each circuit has at least one and sometimes several probation offices. There are over one hundred full and part time offices.

The fiscal year began with 125,731 probationers under field supervision. By the end of the fiscal year, the population was 128,508, an increase of 2.21%. At the same time, the number of misdemeanants under supervision continued to fall, and by the end of the fiscal year, represented only .93% (1,195) of the population.

The most common crime type was property crimes (36%) but drug related crimes (sales



and possession) were a close second (35%). There were more than 25,000 offenders on probation for violent or sexual crimes. The number of offenders on state probation for Habitual Traffic Violations (HTV) or Driving Under the Influence (DUI) is down from past years primarily because such cases are often adjudicated as misdemeanors and supervised by private or county probation agencies.

Probationers under state supervision are assessed to determine their level of risk for reoffending. They are supervised

according to results of the assessment. This allows more time and effort to be devoted those offenders who pose the most risk to the community.

As a condition of their probation, offenders must agree to allow probation officers to visit them in their homes and workplaces.

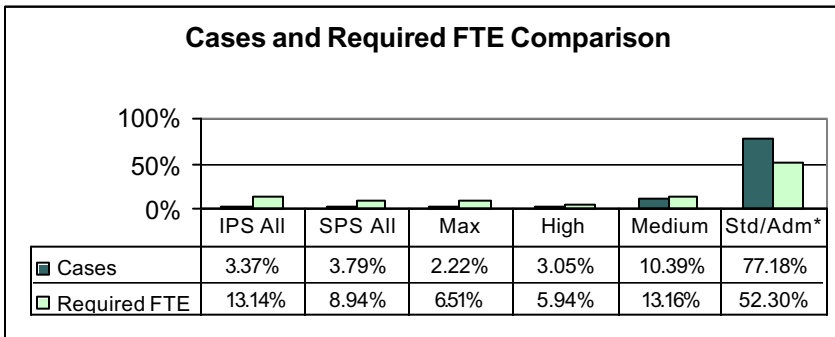
Officers may also require probationers to come to the probation office to report. Depending on the specific conditions in the court order, probationers may be required to submit to alcohol or drug testing.

Max: Violent offenders, sexual offenders, predators against children, and other extremely risky offenders.

High: Career criminals, violent offenders, predators, and others with significant risk to the community.

Standard: Mostly nonviolent offenders and those who still owe court-ordered monies. This category may include violent offenders who have shown adherence to the conditions of probation.

Administrative: Offenders who have met all financial obligations and those who have been moved to administrative (non-reporting) status in accordance with state law. In accordance with OCGA 17-10-1, probationers are actively supervised for only two years unless the sentencing judge reinstates supervision. If there is no reinstatement, probationers are placed in administrative status. They are still monitored for compliance but there is no regularly scheduled interaction between offenders and officers.



This chart shows the distribution of the probation population at the end of FY04. There were 74,962 probationers under active supervision and 53,816 probationers on Administrative

status. The chart also shows the distribution of the staff (Full Time Equivalents or FTEs) that are needed to provide supervision to that level.

The average Standard/Administrative caseload in Georgia is 231 probationers per officer. This is significantly higher than the national average caseload size at 133 according to The Corrections Yearbook.

Intensive Probation Supervision (IPS) may be used as a direct sentencing option or may be used as a sanction as a result of a revocation or sentence modification hearing. IPS is available in all of the circuits. The program emphasizes high levels of surveillance and intervention for the purpose of influencing the offender's thought pattern and

behavior. Critical elements of IPS supervision include mandated employment and curfew. Officers may make contact with the probationer at any time, twenty-four hours a day. House arrest may also be ordered for IPS offenders. This condition allows the offender to leave his or her home only for essential activities (e.g., work, medical attention). At the end of the fiscal year, there were 4,345 probationers on IPS.

Specialized Probation Supervision (SPS) is a statewide program specifically for offenders who commit sexual crimes. Each circuit has at least one officer specially trained to supervise an SPS caseload. SPS is highly restrictive and structured. Travel and computer access are often curtailed, and offenders are required to keep the assigned probation officer aware of their whereabouts and activities. Probationers assigned to SPS are typically required to attend treatment by a certified provider. Sanctions are enforced if the probationer fails to attend and actively participate in treatment. It is the goal of Probation to protect the community from further victimization by sex offenders by maintaining specialized standards of supervision, providing support to victims, and ensuring the offenders receive the most effective treatment possible. At the end of the fiscal year, there were 4,868 probationers on SPS.

As part of the offender's "symbolic restitution" to the community, the probation sentence may include a requirement that the offender perform a specified number of hours of unpaid labor for local government or nonprofit agencies. This community service requirement sometimes takes the form of

unskilled labor such as picking up trash beside roads or working on the landscaping of public buildings. Other more skilled activities have included mechanical work on government vehicles, extensive landscaping, remodeling public buildings, electrical wiring, plumbing, and painting.

Community Service crews also often assist in cleanup after disasters such as tornados. Many communities continue to rely on the community service workforce to collect refuse, maintain local facilities, operate recycling centers, and perform minor construction and renovation at parks or other public areas.

During FY04, probationers worked 963,362 hours of skilled and unskilled community service. Although there is an increasing amount of skilled labor involved in the tasks performed by probationers doing community service work, calculation of the value of community service hours is based on the minimum wage of \$5.15 per hour. At this rate, the work was worth over \$4.95 million.

Along with monitoring the activities of the probationers, probation officers have a responsibility to collect court-ordered fees, fines, and restitution from them. In accordance with OCGA 42-8-34, probation officers collect a supervision fee from each actively supervised probationer each month. A portion of the supervision fee is for the Georgia Crime Victims Emergency Fund. One-time fees (\$50 for felonies and \$25 for misdemeanors) to support the Georgia Bureau of Investigation Crime Lab are also collected. Each court may add other fees and fines. The court may require restitution be paid to the victim. In this case, the offender usually pays at the

probation office and the funds are then sent to the victim.

Including the value of community service, probation staff was instrumental in collecting over \$52.4 million for the State of Georgia and the victims of crime.

Day Reporting Centers: Day Reporting Centers in Georgia are the result of an ongoing partnership between the Georgia Department of Corrections and the State Board of Pardons and Paroles. The centers provide intensive substance abuse treatment for up to 100 male and female offenders (usually 75 probationers and 25 parolees) who have not responded to more traditional supervision and treatment efforts. Failure at a day reporting center results in revocation proceedings against the offender. The centers cost approximately \$10 to \$12 per day per offender to operate.

The six- to nine-month program includes components such as substance abuse counseling, cognitive restructuring, adult basic education, employment enhancement, intensive supervision, and community service. An aftercare component follows the on-site programming.

Offenders assigned to the program are required to be employed as soon as they have completed the initial orientation, assessment, diagnostics, and programming.

The Atlanta Day Reporting Center opened in 2001. By the end of FY04, plans were in place for additional centers in the Macon, Clayton, Rome, and Tift Judicial Circuits.

Although this is significantly more than field probation, it is only a fraction of

Interstate Compact: Georgia is a participant in the national Interstate Compact. In short, the compact allows offenders convicted in one state to be supervised in another state to facilitate employment or family support. A bill passed during the 2003 legislative session requires non-indigent offenders who wish to transfer to another state to pay an application fee of \$25 to initiate the compact paperwork.

Probationers who do not respond to supervision in the community may be referred to more intensive programs such as Day Reporting Centers or they may be placed in residential probation centers. The residential centers include Diversion Centers, Detention Centers, and Probation Boot Camps.

RESIDENTIAL PROBATION SUPERVISION

Diversion Centers: Probationers in these centers work in the community and pay room and board, taxes, family support, and court-ordered fines, restitution, and fees.

The average length of stay in a diversion center is a little over 3 months. The average length of stay in a prison is almost three and a half years. The cost of a year in a prison is sufficient to confine only one offender. The cost of a year in a diversion center is sufficient to confine almost four offenders. Offenders in prison pay no taxes and pay no family support, while residents of the diversion centers do both.

There are thirteen diversion centers around the state, four of which have units for female probationers. The total capacity of diversion centers is 1,160 with 184 beds designated for females. New centers are planned for Dalton, Valdosta, and Dublin.

Detention Centers:

A probation detention center (PDC) is a minimum security facility for confining probationers. Offenders may be sent directly to the center as a sentencing option or if they prove unable to fulfill their probation obligations in the community, may be sent to the detention center as a result of a revocation proceeding.

PDCs provide a sanctioning option for probationers who require more security or supervision than that provided by regular community supervision or a diversion center but may not qualify for a boot camp. The centers are highly structured, with regimented schedules that include supervised, unpaid work in surrounding communities and programming geared toward making them more successful in the community. There are 23 PDCs currently in operation with a total of 4,331 beds. Three centers house women (a total of 532 beds).

One facility, the Bainbridge Probation Substance Abuse Treatment Center (BPSATC), specializes in probationers with severe substance abuse problems. BPSATC began accepting offenders in late FY02. This is a residential center for 192 male probationers who have demonstrated chronic substance abuse problems. The program has advanced cognitive-behavioral substance abuse treatment with a complete mental health

component. The center was originally designed for use by only selected South Georgia circuits, but the mission has been expanded so the center can serve probationers who have not been successful at other intensive programs.

Probation Boot Camps: There is one Probation Boot Camp in Georgia. Probationers may be sentenced directly to the boot camp by the courts or as a result of a revocation action.

A candidate for the boot camp is not less than 17 and not more than 30 years of age at the time of sentencing, has no previous period of incarceration in an adult penal institution, has no known contagious or communicable disease, has no known physical limitation that would exclude strenuous labor and physical activity, and has no known mental disorder or retardation that would prevent participation in a program that requires intensive interaction and strenuous physical activity.

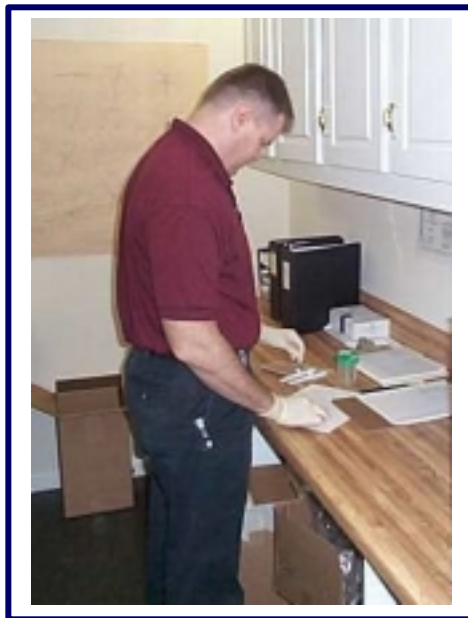
The camps are highly structured with a military regimen. Offenders work during the day in the facility or in the local community doing public service work. Risk reduction programming, particularly in the area of substance abuse, is provided in the evening hours.

PROGRAMS

Part of good probation field supervision is ensuring that offenders have the opportunity to rehabilitate themselves. Rehabilitation is a long-term strategy of enhancing public safety by preventing future crimes. Because the offenders must eventually function on their own in the community, there is an emphasis on helping them find appropriate treatment services in the local area. Working with

an offender population presents special challenges for some treatment providers and not all providers are able to meet this challenge. Accordingly, the Probation Division now maintains a list of treatment providers who have the appropriate credentials and have agreed to abide by conditions set forth by the state.

One of the problems that has plagued the offender population for years is substance abuse. Some studies have suggested that up to 85% of the offender population has problems with either alcohol or drugs. In addition to supporting offender participation in substance abuse primary care through in-house or referral services, Probation staff also support an Aftercare Program for those offenders who complete the primary care programs.



FY 2004 EXPENDITURES

SUB-CLASS	EXPENSES
Personal Services	546,488,820
Regular Operating	63,775,188
Travel	1,214,564
Motor Vehicle Purchases	711,218
Equipment	3,052,340
Computer Charges	5,741,181
Real Estate Rentals	7,721,110
Telecommunications	6,770,501
Per Diem and Fees	177,364
Capital Outlay	6,587,325
Contracts	77,639,424
Utilities	27,525,101
Health Services Purchases	131,953,078
Court Costs	1,135,638
County Subsidy	35,726,400
County Subsidy for Jails	17,845,700
Central Repair Fund	1,093,596
Central State Hospital Meal Payments	4,357,496
Central State Hospital Utility Payments	1,627,061
Meal Payments - Public Safety	577,160
Inmate Release Fund	1,554,868
Contracts - UGA Extension Service	460,664
Minor Construction Fund	869,741
FY2004 Expenditure Total	\$944,605,542

(\$922,623,195 in state funds)

The Georgia Department of Corrections' FY2004 expenditures totaled about \$944.6 million. Almost \$22 million of that amount was in non-state funds that came from federal funds (such as child nutrition, substance abuse, and violent offender incarceration); room and board fees from diversion center residents; receipts from county, city and DOT work details; monies from central project telephone funds; and other miscellaneous fund sources. Additional non-state funds that we collect that are not included in the budget (but are remitted directly to the State Treasury) are \$11,520,753 in probation and crime lab fees from probationers; \$2,269,136 in room and board fees from transitional center residents; and \$8,331 in other miscellaneous monies. Also not included are \$2,311,380 in victim's fees that we collected from probationers and submitted directly to the Office of Planning and Budget for the Georgia Crime Victims Emergency Fund.

DIRECTORY

Facility Regional Offices

Northern Region
P.O. Box 17765
Atlanta, GA 30316
(404) 635-7173

Central Region
P.O. Box 278
Hardwick, GA
31034
(478) 445-4383

Southeast Region
HCO1
Reidsville, GA
30453
(912) 557-7707

Southwest Region
6501 Veteran's
Parkway
Suite 1-D
Columbus, GA
31909
(706) 649-1999

State Prisons

Lee Arrendale State Prison
P.O. Box 709
Alto, GA 30510
(706) 776-4700

Augusta State Medical Prison
3001 Gordon Hwy.
Grovetown, GA
30813
(706) 855-4700

Autry State Prison
P.O. Box 648
Pelham, GA 31779
(229) 294-2940

Baldwin State Prison
P.O. Box 218
Hardwick, GA
31034
(478) 445-5218

Bostick State Prison
P.O. Box 1700
Hardwick, GA
31034
(478) 445-4623

Burruss CTC
P.O. 5849
Forsyth, GA 31029
(478) 994-7511

Calhoun State Prison
P.O. Box 249
Morgan, GA 39866
(229) 849-5000

Central State Prison
4600 Fulton Mill Rd
Macon, GA 31208
(478) 471-2906

Coastal State Prison
P.O. Box 7150
Garden City, GA
31418
(912) 965-6330

Dodge State Prison
P.O. Box 276
Chester, GA 310
(912) 557-7707

Dooly State Prison
P.O. Box 750
Unadilla, GA 31091
(478) 627-2000

Georgia Diagnostic & Classification Prison
P.O. Box 3877
Jackson, GA 30233
(770) 504-2000

Georgia State Prison
200 GA Hwy. 147
Reidsville, GA
30453
(912) 557-7301

Hancock State Prison
P.O. Box 339
Sparta, GA 31087
(706) 444-1000

Hays State Prison
P.O. Box 668
Trion, GA 30753
(706) 857-0400

Homerville State Prison
P.O. Box 337
Homerville, GA
31634
(912) 487-3052

Johnson State Prison
P.O. Box 344
Wrightsville, GA
31096
(478) 864-4100

Lee State Prison
153 Pinewood Dr.
Leesburg, GA
31763
(229) 759-6453

Macon State Prison
P.O. Box 426
Oglethorpe, GA
31068
(478) 472-3400

Men's State Prison
P.O. Box 396
Hardwick, GA
31034
(478) 445-4702

Metro State Prison
1301 Constitution
Road
Atlanta, GA 30316
(404) 624-2200

Milan State Prison
P.O. Box 410
Milan, GA 31060
(229) 362-4900

Montgomery State Prison
P.O. Box 256
Mt. Vernon, GA
30445
(912) 583-3600

Phillips State Prison
2989 W. Rock
Quarry Road
Buford, GA 30519
(770) 932-4500

Pulaski State Prison
P.O. Box 839
Hawkinsville, GA
31036
(478) 783-6000

Putnam State Prison
P.O. Box 3970
Eatonton, GA
31024
(706) 484-2900

Rivers State Prison
P.O. Box 1500
Hardwick, GA
31034
(478) 445-4591

Rogers State Prison
200 Rogers Road
Reidsville, GA
30453
(912) 557-7771

Rutledge State Prison
P.O. Box 8409
7175 Manor Road
Columbus, GA
31908
(706) 568-2340

Scott State Prison
P.O. Box 417
Hardwick, GA
31034
(478) 445-5375

Smith State Prison
P.O. Box 726
Glennville, GA
30427
(912) 654-5000

Telfair State Prison
P.O. Box 549
Helena, GA 31037
(229) 868-7721

Valdosta State Prison
P.O. Box 310
Valdosta, GA
31603
(229) 333-7900

Walker State Prison
P.O. Box 98
Rock Springs, GA
30739
(706) 764-3600

Ware State Prison
3620 Harris Road
Waycross, GA
31503
(912) 285-6400

Washington State Prison
P.O. Box 206
13262 Hwy. 24E
Davisboro, GA
31018
(478) 348-5814

Wayne State Prison
P.O. Box 219
Odum, GA 31555
(912) 586-2244

Wilcox State Prison
P.O. Box 397
Abbeville, GA
31001
(229) 467-3000

County Camps

Athens/Clarke CCI
2825 County Farm
Rd.
Augusta, GA 30605
(706) 613-3400

Augusta/Richmond CCI
2314 Tobacco Road
Augusta, GA 30906
(706) 798-5572

Bulloch CCI
17301 U.S. 301
North
Statesboro, GA
30458
(912) 764-6217

Carroll Co. Prison
96 Horsley Mill Rd.
Carrollton, GA
30458
(912) 764-6217

Clayton CCI
P.O. Box 309
11420 S.L. R. Blvd.
Lovejoy, GA 30250
(770) 830-5905

Colquitt Co. Prison
P.O. Box 339
2010 County Farm
Road
Moultrie, GA
31776
(229) 616-7490

Coweta Co. Prison
101 Selt Road
Newnan, GA 30263
(770) 254-3723

Decatur CCI
1153 Airport Road
Bainbridge, GA
39817
(229) 248-3036

Effingham Co. Prison
P.O. Box 235
Springfield, GA
31329
(912) 754-2108

Floyd Co. Prison
329 Black Bluff
Rd., SW
Rome, GA 30161
(706) 236-2491

Gwinnett CCI
750 High Hope Rd.
Lawrenceville, GA
30043
(678) 407-6000

Hall CCI
1694 Barber Road
Gainesville, GA
30507
(770) 536-3672

Harris CCI
9982 GA Hwy. 116
Hamilton, GA
31811
(706) 628-4959

Jackson CCI
255 Curtis Spence
Dr.
Jefferson, GA
30549
(706) 367-5287

Jefferson CCI
1159 Clarks Mill
Rd.
Louisville, GA
30434
(478) 625-7230

Mitchell CCI
4838 Hwy. 37 East
Camilla, GA 31730
(229) 336-2045

Muscogee Co. Prison
7175 Sacredote
Lane
Columbus, GA
31907
(706) 561-3220

Screven CCI
P.O. Box 377
Sylvania, GA
30467
(912) 863-4555

Spalding CCI
295 Justice Blvd.
Griffin, GA 30224
(770) 467-4760

Stewart CCI
P.O. Box 157
Lumpkin, GA
31815
(229) 838-4385

Sumter CCI
346 McMathmill
Road
Americus, GA
31709
(229) 928-4582

Terrell CCI
3110 Albany Hwy.
Dawson, GA 31742
(229) 995-5381

Thomas Co. Prison
116 Joiner Road
Thomasville, GA
31757
(229) 226-4394

Troup CCI
2508 Hamilton
Road
LaGrange, GA
30240
(706) 883-1720

DIRECTORY

Private Prisons

Coffee County Prison (Corrections Corp. of America)
P.O. Box 650
Nicholls, GA 31554
(912) 345-5058

D. Ray James State Prison (Cornell Corporation)
Highway 252
Folkston, GA 31537
(912) 496-6242

Wheeler County Prison (Corrections Corp. of America)
1100 North Broad St.
Alamo, GA 30411
(912) 568-1731

Prison Boot Camps

Baldwin BC
P.O. Box 218
Hardwick, GA 31034
(478) 445-5218

Burruss BC
P.O. Box 5849
Forsyth, GA 21029
(478) 994-7511

Hays BC
P.O. Box 668
Trion, GA 30753
(706) 857-0400

Montgomery BC
P.O. Box 256
Mt. Vernon, GA 30445
(912) 583-3600

Scott BC
P.O. Box 417
Hardwick, GA 31034
(478) 445-5375

Transitional Centers

Albany TC
304 N. Washington St.
Albany, GA 31701
(229) 430-3888

Atlanta TC
P.O. Box 54177
332 Ponce de Leon Ave., NE
Atlanta, GA 30308
(404) 206-5103

Augusta TC
601 Taylor Street
Augusta, GA 30901
(706) 721-1650

Macon TC
1100 Second Street
Macon, GA 31201
(478) 751-6090

Metro Women's TC
1303 Constitution Rd.
Atlanta, GA 30316
(404) 624-2380

Savannah Men's TC
1250 E. Presidents Street
Savannah, GA 31404
(912) 651-6372

Savannah Women's TC
439 East Broad St.
Savannah, GA 31401
(912) 651-2268

Probation Detention Centers

Bainbridge PSATC
P.O. Box 1010
Bainbridge, GA 31718
(229) 248-2463

Central PDC
P.O. Box 190
Cadwell, GA 31009
(478) 689-4750

Colwell PDC
797 Beasley Street
Blairsville, GA 30512
(706) 745-3610

I.W. Davis PDC
P.O. Box 730
Jefferson, GA 30549
(706) 367-1732

Davisboro Women's PDC
P.O. Box 128
Davisboro, GA 31018
(478) 348-2348

Emanuel Co. PDC
P.O. Box 1430
Twin City, GA 30471
(478) 763-2400

J.C. Larmore PDC
P.O. Box 491419
College Park, GA 30349
(770) 306-6942

Virgil W. McEver, Jr. PDC
P.O. Box 1480
2100 King's Chapel Rd.
Perry, GA 31069
(478) 988-7024

Northwest PDC
1030 W. Girard St.
Cedartown, A 30125
(770) 749-2300

Patten PDC
P.O. Box 278
Lakeland, GA 31635
(229) 482-8241

Paulding Co. PDC
1295 Industrial Blvd. N
Dallas, GA 30132
(770) 443-7807

Rockdale-Dekalb PDC
2165 Chambers Dr.
Conyers, GA 30012
(770) 388-5777

Southeast PDC
P.O. Box 869
Claxton, GA 30417
(912) 739-1911

Southwest PDC
P.O. Box 3188
Moultrie, GA 31776
(229) 995-6701

Terrell Co. PDC
P.O. Box 779
Dawson, GA 31742
(229) 995-6701

Western PDC
P.O. Box 2250
Butler, GA 31006
(478) 862-5851

West Georgia PDC
P.O. Box 589
Zebulon, GA 30295
(770) 567-0531

Whitworth PDC
P.O. Box 769
Hartwell, GA 30643
(706) 856-2601

Women's PDC
P.O. Box 920
Claxton, GA 30417
(912) 739-0716

Probation Boot Camps

Treutlen PBC
P.O. Box 707
Soperton, GA 30457
(912) 529-6760

West GA PBC
P.O. Box 690
Bremen, GA 30110
(770) 537-5143

Diversion Centers

Albany DC
P.O. Box 50188
Albany, GA 31703
(229) 430-4306

Alcovy DC
P.O. Box 1600
Monroe, GA 30655
(770) 207-4171

Athens DC
P.O. Box 1229
Athens, GA 30603
(706) 542-8628

Augusta DC
P.O. Box 5706
Augusta, GA 30906
(706) 771-4763

Clayton DC
P.O. Box 2283
Forest Park, GA 30298
(404) 363-7680

Cobb DC
831 North Cobb Pkwy.
Marietta, GA 30062
(770) 528-5300

Columbus DC
3900 Schatulga Rd
Columbus, GA 31907
(706) 568-2167

Gainesville DC
1002 Aviation Blvd
Gainesville GA 30501
(770) 535-5723

Gateway DC
1102 Sylvan Road
Atlanta, GA 30310
(404) 756-4600

Griffin DC
P.O. Box 1086
Griffin, GA 30224
(770) 229-3327

Helms DC
1275 Constitution Rd
Atlanta, GA 30316
(404) 624-2413

Macon DC
200 Henry Street
Macon, GA 31206
(478) 751-6197

Rome DC
Northwest Regional Hospital
1305 Redmond Rd.
Bldg. 206
Rome, GA 30161
(706) 295-6418

Savannah DC
1303 E. President St.
Savannah, GA 31404
(912) 651-2733

Thomasville DC
P.O. Box 980
Thomasville, GA 31799
(229) 225-4025

Tommy M. Rouse DC
P.O. Box 759
Waycross, GA 31502
(912) 285-6028

Field Probation Offices

Acworth PO
P.O. Box 910
Marietta, GA 30061
(770) 528-7950

Adel PO
208 N. Parrish Ave
Adel, GA 31620
(229) 896-7525

Albany PO
P.O. Box 822
Albany, GA 31702
(229) 430-4182

Americus PO
P.O. Box 226
Americus, GA 31709
(229) 931-2537

Appling PO
P.O. Box 344
Appling, GA 30802
(706) 541-0033

Athens PO
P.O. Box 1146
Athens, GA 30603
(706) 369-6000

Atlanta-Central PO
353 Parkway Dr.
Atlanta, GA 30312
(404) 463-4333

Atlanta Day Report Center
3201 Atlanta Industrial Pkwy.
Suite 101
Atlanta, GA 30331
(404) 699-5151

Atlanta PO
160 Pryor Street
Room JG-54
Atlanta, GA 30303
(404) 656-4600

Atlanta PO (Court Services)
160 Pryor Street
JG-54
Atlanta, GA 30303
(404) 656-4600

Atlanta PO (Transfer)
160 Pryor Street
JG-54
Atlanta, GA 30303
(404) 656-4600

Atlanta PO (Programs/IPS)
3201 Atlanta Industrial Pkwy.
Atlanta, GA 30331
(404) 505-0133

Atlanta South PO1
1568 Willingham Dr.
Suite G-102
College Park, GA 30337
(404) 559-6661

Atlanta South PO2 (annex)
1568 Willingham Dr.
Suite G-102
College Park, GA 30349
(404) 559-6661

DIRECTORY

Atlanta SSU
3201 Atlanta Ind.
Pkwy
Bldg. 300-Suite 303
Atlanta, GA 30331
(404) 505-2344

Atlanta West PO
2001 MLK Jr., Dr.
Suite 412
Atlanta, GA 30310
(404) 756-4432

Augusta PO
901 Greene Street
Augusta, GA 30901
(706) 721-1122

Bainbridge PO
P.O. Box 1044
Bainbridge, GA
39818
(229) 248-2671

Baxley PO
P.O. Box 898
Baxley, GA 31515
(912) 366-1064

Blairsville PO
Box 7
185 Wellborne St.
Blairsville, GA
30512
(706) 781-2360

Blakely PO
P.O. Box 772
Blakely, GA 39824
(229) 723-4277

Blue Ridge PO
900 E. Main Street.
Suite 9
Blue Ridge, GA
30513

Brunswick PO
P.O. Box 178
Brunswick, GA
31521
(912) 262-3065

Buchanan PO
P.O. Box 156
Buchanan, GA
30113
(770) 646-3810

Cairo PO
P.O. Box 149
Cairo, GA 39828
(229) 377-5347

Calhoun PO
P.O. Box 294
Calhoun, GA
30703
(706) 624-1414

Camilla PO
P.O. Box 342
Camilla, GA 31730
(229) 522-3572

Canton PO
P.O. Box 448
Canton, GA 30169
(770) 479-2602

Carnesville PO
P.O. Box 371
Carnesville, GA
30521
(706) 384-4343

Carrollton PO
205 Tanner Street
Suite B
Carrollton, GA
30117
(770) 836-6704

Cartersville PO
P.O. Box 771
Cartersville, GA
30120
(770) 387-3780

Cedartown PO
P.O. Box 1771
Cedartown, GA
30125
(770) 749-2206

Clarksville PO
P.O. Box 2556
Clarksville, GA
30523
(706) 754-9315

Claxton PO
P.O. Box 26
Claxton, GA 30417
(912) 739-9612

Clayton PO
25 Courthouse Sq.
Suite 109
Clayton, GA 30525
(706) 782-4727

Cleveland PO
59 South Main St.
Suite J
Cleveland, GA
30528
(706) 348-4884

Columbus PO
P.O. Box 2337
Columbus, GA
31902
(706) 649-7484

Conyers PO
P.O. Box 473
Conyers, GA 30012
(770) 388-5011

Cordele PO
1304 South Seventh
St.
Cordele, GA 31015
(229) 276-2346

Covington PO
P.O. Box 348
Covington, GA
30015
(770) 784-2700

Cumming PO
310 Tribble Gap Rd
Cumming, GA
30040
(770) 781-2170

Cuthbert PO
P.O. Box 365
Cuthbert, GA 39840
(229) 732-2123

Dahlonega PO
163 Tipton Dr.
Dahlonega, GA
30533
(706) 867-2929

Dallas PO
P.O. Box 82
Dallas, GA 30132
(770) 443-7861

Dalton PO
P.O. Box 747
Dalton, GA 30722-
0747
(706) 272-2306

Danielsville PO
P.O. Box 392
Danielsville, GA
30633
(706) 795-3845

Darien PO
P.O. Box 1238
Darien, GA 31305
(912) 437-5583

Dawson PO
P.O. Box 387
Dawson, GA 39842
(229) 995-6459

**DeKalb Central
PO (Admin. &
Court Services)**
547 Church Street
1st Floor
Decatur, GA 30030
(404) 370-5113

DeKalb North PO
LaVista Office Park
2187 Northlake
Pkwy. Bldg. 9
Room 23
Tucker, GA 30084
(770) 414-3670

Donalsonville PO
P.O. Box 245
Donalsonville, GA
39845
(229) 524-2836

Douglas PO
P.O. Box 1051
Douglas, GA 31533
(912) 389-4431

Douglasville PO
8723 Hospital Dr.
Suite 1
Douglasville, GA
30134
(770) 489-3070

Dublin PO
P.O. Box 2012, CSS
Dublin, GA 31040
(478) 275-6637

Eastman PO
P.O. Box 4234
Eastman, GA
31023
(478) 374-6501

Eatonton PO
P.O. Box 4223
Eatonton, GA
31024
(706) 213-2032

Elberton PO
P.O. Box 725
Elberton, GA 30635
(706) 213-2032

Ellijay PO
368 Craig Street
Suite 103
East Ellijay, GA
30540
(706) 635-5125

Fayetteville PO
135-A Bradford Sq.
Fayetteville, GA
30215
(770) 460-2730

Fitzgerald PO
P.O. Box 1168
Fitzgerald, GA
31750
(229) 426-5234

Fort Valley PO
P.O. Box 754
Fort Valley, GA
31030
(478) 825-3136

Gainesville PO
P.O. Box 2436
Gainesville, GA
30504
(770) 535-5710

Gray PO
P.O. Box 753
Gray, GA 31032
(478) 986-6611

Greensboro PO
P.O. Box 282
Greensboro, GA
30642
(706) 453-7131

Greenville PO
P.O. Box 582
Greenville, GA
30222
(706) 672-4971

Griffin PO
1435 N. Express-
way Suite 302
Griffin, GA 30223
(770) 229-3132

Hartwell PO
P.O. Box 715
Hartwell, GA 30643
(706) 856-2711

Hazelhurst PO
P.O. Box 1060
Hazelhurst, GA
31539
(912) 375-4441

Hinesville PO
P.O. Box 94
Hinesville, GA
31310
(912) 370-2571

Homerville PO
110 Court Square
Homerville, GA
31310
(912) 370-2571

Jackson PO
286 Cedar Street
Jackson, GA 30233
(770) 504-2370

Jasper PO
37 Court Street
Jasper, GA 30143
(706) 692-4805

Jesup PO
P.O. Box 272
Jesup, GA 31598
(912) 427-5894

LaFayette PO
114 East Patton St.
LaFayette, GA
30728-0423
(706) 845-4125

LaGrange PO
Rear 206 Ridley
Ave
LaGrange, GA
30240
(706) 845-4125

Lakeland PO
P.O. Box 366
Lakeland, GA
31635
(229) 482-3303

Lawrenceville PO
P.O. Box 1305
Lawrenceville, GA
30046
(770) 339-2222

Louisville PO
P.O. Box 706
Louisville, GA
30434
(478) 625-3648

Lyons PO
P.O. Box 658
Lyons, GA 30436
(912) 526-8311

Macon PO
200 Third Street
Macon, GA 31201
(478) 751-6092

Marietta PO
P.O. Box 910
Marietta, GA
30061
(770) 528-7950

**Marietta PO
(suboffice)**
2275 Northwest
Pkwy. Suite 170
Marietta, GA
30067
(770) 916-2115

**Marietta PO
(North)**
130 South Park Sq.
Marietta, GA
30061
(770) 528-4923

McDonough PO
45 Keys Ferry St.
McDonough, GA
30253
(770) 954-2004

McRae PO
P.O. Box 151
McRae, GA 31055
(229) 868-3200

Milledgeville PO
P.O. Box 1808
Milledgeville, GA
31059
(478) 445-4468

Millen PO
P.O. Box 486
Millen, GA 30442
(478) 982-2050

DIRECTORY

Millen PO

P.O. Box 486
Millen, GA 30442
(478) 982-2050

Monroe PO

P.O. Box 129
Monroe, GA 30655
(770) 267-1347

Monticello PO

1125B Fred Smith
St.
Monticello, GA
31064
(706) 468-4920

Morgan PO

P.O. Box 143
Morgan, GA 39866
(229) 849-3795

Morrow PO

1331 Citizens Pkwy
Suite 201
Morrow, GA 30260
(770) 960-4100

Moultrie PO

P.O. Box 1214
Moultrie, GA
31776
(229) 891-7270

Nashville PO

111 South Davis St.
Berrien Co. Bldg.
Nashville, GA
31639
(229) 686-9329

Newnan PO

51-B Perry Street
Newnan, GA 30263
(770) 254-7204

Oglethorpe PO

P.O. Box 372
Oglethorpe, GA
31068
(478) 472-3591

Perry PO

1010 Ball Street
Perry, GA 31069
(478) 988-6750

Ringgold PO

Catoosa Co. Court-
house Room 204
Ringgold, GA
30726
(706) 295-6323

Rome PO

400 Broad Street
Suite 100
Rome, GA 30161
(706) 295-6323

Sandersville PO

P.O. Drawer 1015
Sandersville, GA
31082
(478) 553-2450

Savannah PO

P.O. Box 9504
Savannah, GA
31412
(912) 651-2204

Soperton PO

P.O. Box 262
Soperton, GA
30457
(912) 529-6283

Springfield PO

P.O. Box 820
Springfield, GA
31329
(912) 754-3257

Statesboro PO

P.O. Box 238
Statesboro, GA
30459
(912) 871-1119

Swainsboro PO

P.O. Drawer S
Swainsboro, GA
30401
(478) 289-2602

Sylvania PO

655 Frontage Rd.
East
Sylvania, GA
30467
(912) 564-7382

Sylvester PO

P.O. Box 876
Sylvester, GA
31791
(229) 777-2183

Thomaston PO

113-B East County
Rd
Thomaston, GA
30286
(706) 646-6000

Thomasville PO

P.O. Box 1602
Thomasville, GA
31799
(229) 225-4021

Thomson PO

P.O. Box 337
Thomson, GA
30824
(706) 595-7404

Tifton PO

P.O. Box 2006
Tifton, GA 31793
(229) 386-3503

Toccoa PO

115-B West Doyle
St.
Toccoa, GA 30577
(706) 282-4570

Valdosta PO

P.O. Box 6
Valdosta, GA
31603
(229) 333-5274

Warner Robins PO

281-D Carl Vinson
Pkwy.
Warner Robins, GA
31088
(478) 929-6832

Washington PO

P.O. Box 867
Washington, GA
30673
(706) 678-2373

Watkinsville PO

P.O. Box 92
Watkinsville, GA
30677
(706) 769-3959

Waycross PO

P.O. Box 819
Waycross, GA
31502
(912) 287-6535

Waynesboro PO

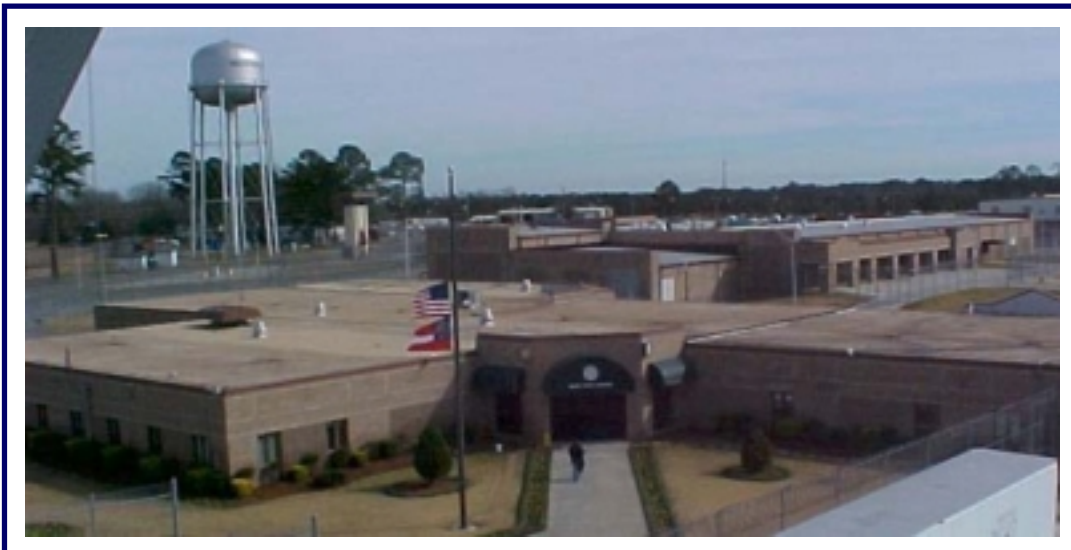
P.O. Box 89
Waycross, GA
31502
(912) 287-6535

Winder PO

22 Lee Street
Winder, GA 30680
(770) 307-3065

Woodbine PO

P.O. Box 400
Woodbine, GA
31569
(912) 576-5998





PERSONNEL

Central Personnel Administration, the primary human resources office in the department, is responsible for all human resource functions within the department. From recruitment to retirement, Central Personnel helps every employee with any personnel-related issue.

Central Personnel Administration provides assistance to management in interpretation and application of human resources law, policies and procedures.

Central Personnel Administration

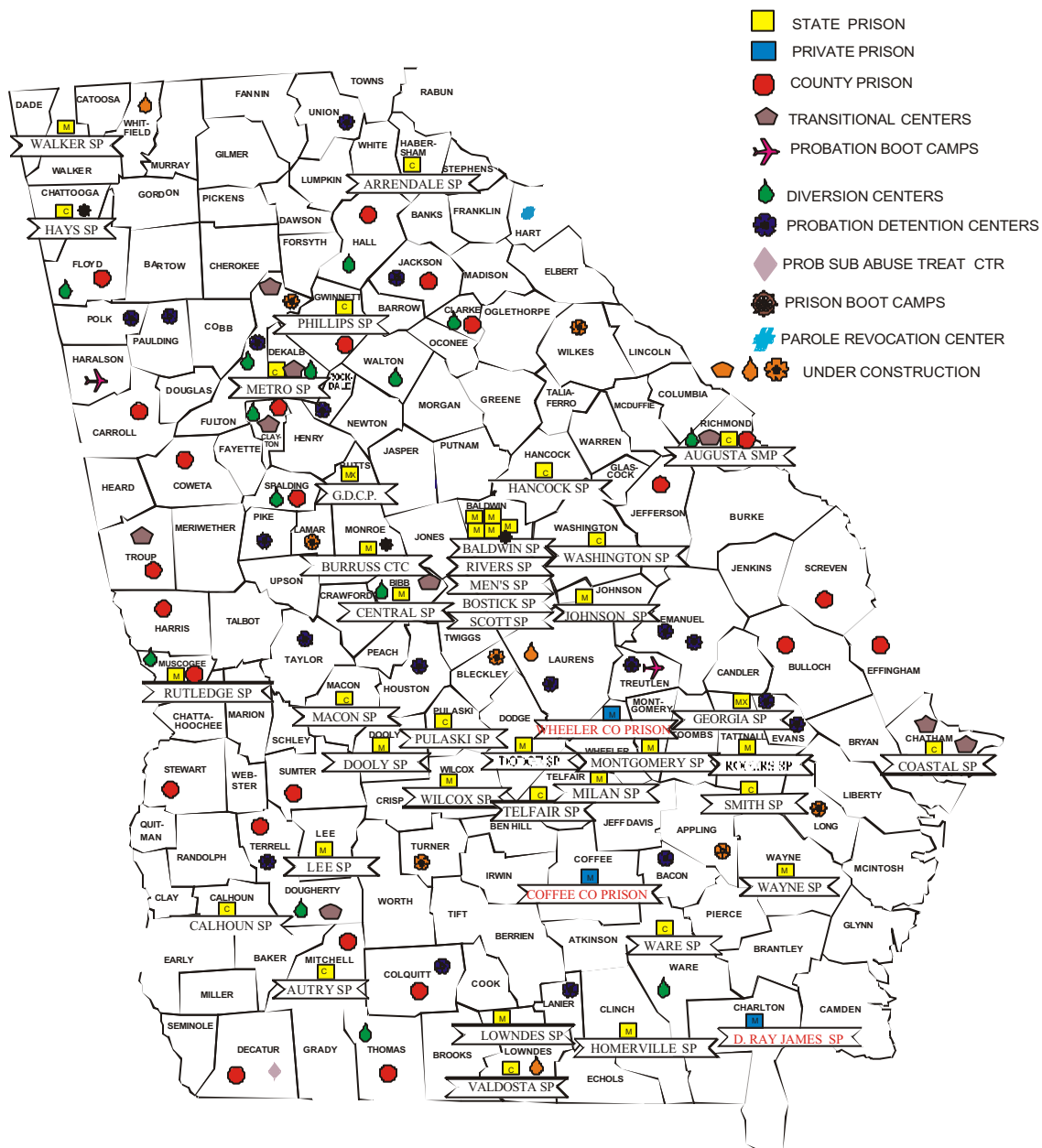
The 14,096 full-time employees of the Georgia Department of Corrections are its most valuable resource. Central Personnel Administration provides support to these individuals by developing, coordinating, monitoring, evaluating, and administering personnel functions, department-wide. It provides oversight, consultation, technical assistance, and policy direction for correctional facilities, probation offices, and the various departmental units located across the state, which are charged with carrying out personnel functions at the local level. Major personnel functions include:

Applicant Recruitment
Applicant Testing/Screening
Benefits
Computer Services
Critical Incident Debriefings
EEO/Diversity
Employee Support Services
Employee and Applicant Drug Testing
Employee Recognition
Fair Labor Standards Act Administration
Family and Medical Leave Act Administration
Grievances

Human Resources Policy Development
Job Evaluation/Compensation
Performance Management Program
Records Management
Reprimand Reviews
Return-to-Work Program
Salary Guidelines Development
Selection and Promotion Guidelines
Transactions
Workplace Harassment
Workforce Planning

	FY 1999	FY 2000	FY 2001	FY 2002	FY 2003	FY 2004
GDC Employees	14,601	14,447	14,791	14,430	14,513	14,096
GDC Prisoners	39,326	41,949	44,022	46,937	47,175	48,530

GEORGIA DEPARTMENT OF CORRECTIONS



Revised 07/26/2004

Note: The letters accompanying the "state prison" icon denote the facility's security level:
MX - Maximum, C - Close, M - Medium

Graphics by: Nancy Phillips, Operations Analyst

ORGANIZATIONAL CHART



COMMISSIONER
James E. Donald

Confidential Secretary
Diane Avery

Comm. on Family Violence
Rebecca Bukant

Executive Assistant
Brian Owens

Asst. Comm/Chief of Staff
Joe Ferrero

Public Affairs
Legislative Services
Victim Services

Legal Services
Professional Standards
Personnel
Georgia Correctional Industries

Operations, Planning & Training Division

Arnold Smith, Division Dir.
Harris Hodges, Asst. Div. Dir.
Planning & Strategic Mgt.
Training
Risk Reduction Services
Health Services
Information Technology
Engineering & Const. Svc.
Communications Center
Safety Office
Fire Safety
Chaplaincy

Corrections Division

Alan Adams, Division Dir.
Michael Nail, Probation
Brenda Murrell, Facilities
Rick Jacobs, Special Ops
Prisons (State, County, Private).
Probation Det. Centers
Transitional Centers
Boot Camps
Diversion Centers
Day Reporting Centers
Probation Supervision
Court Services
Food & Farm Services
Inmate Affairs
Special Operations

Administrative Division

Diane Bell, Division Dir.
Scott Pointevint, Asst. Div. Dir.
Accounting/Payroll
Budget Services
Care & Custody
Contract Administration
Fiscal Audits
Fleet/Risk Management
Property Audits
Purchasing
Priv. & Bus. Enhancement
Telecommunications

KEY FUNCTIONS

- # Staff Synchronization
- # Oversight of Agency Policies, Programs and Procedures
- # TCP Implementations

KEY FUNCTIONS

- # Direct Supervision of all offenders sentenced to the GDC

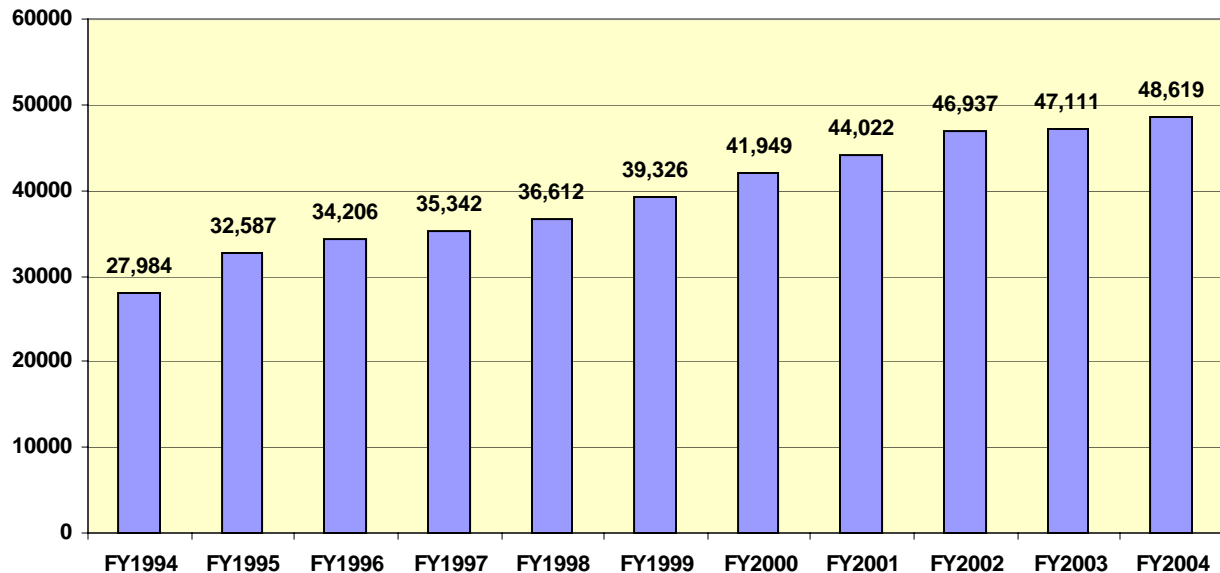
KEY FUNCTIONS

- # Budget Development & Allocation Management
- # Asset Management
- # Purchasing, Accounting, & Payroll Management

ACTIVE INMATE POPULATION



Active Inmate Population
Fiscal Year 1994 - Fiscal Year 2004



Active Inmate Profile:

Race:

- Nonwhite 30,956 (63%)
- White 17,663 (36%)

Gender:

- Male 45,501 (93%)
- Female 3,118 (6%)

Average Age

35 years

Probation to Follow

20,282 (42%)

Educational Level:

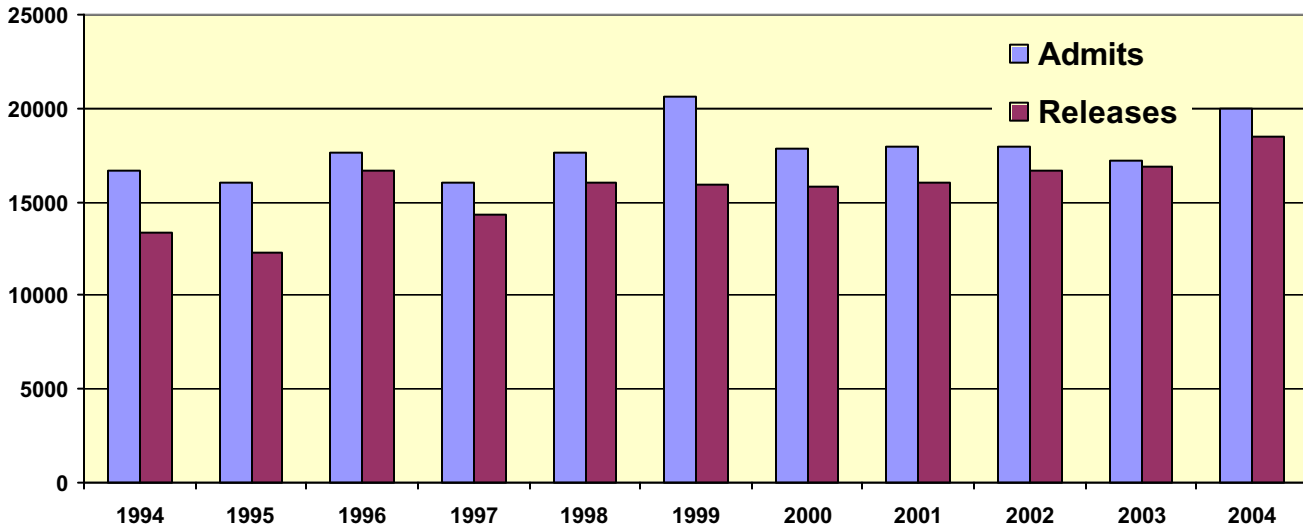
- Up to 11th Grade 32,360 (70%)
- GED or High School Graduate 14,614 (31%)

Number of Prior Georgia Incarcerations:

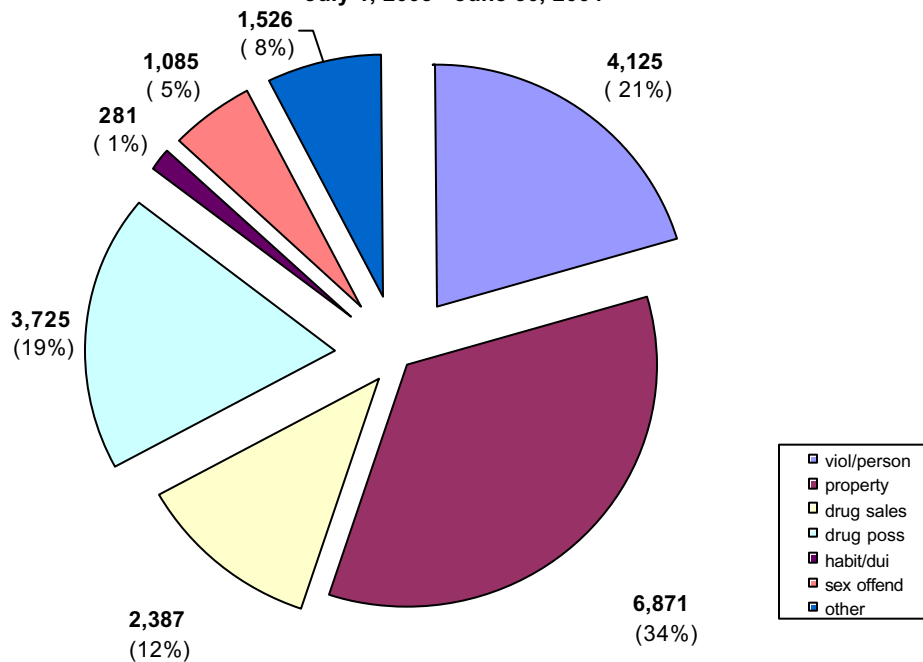
- Zero 27,946 (57%)
- One 8,583 (18%)
- Two or More 12,090 (25%)

INMATE ADMISSIONS/DEPARTURES

Inmate Admissions and Departures
Fiscal Year 1994 - Fiscal Year 2004



FY2004 Prison Admissions by Crime Type
July 1, 2003 - June 30, 2004



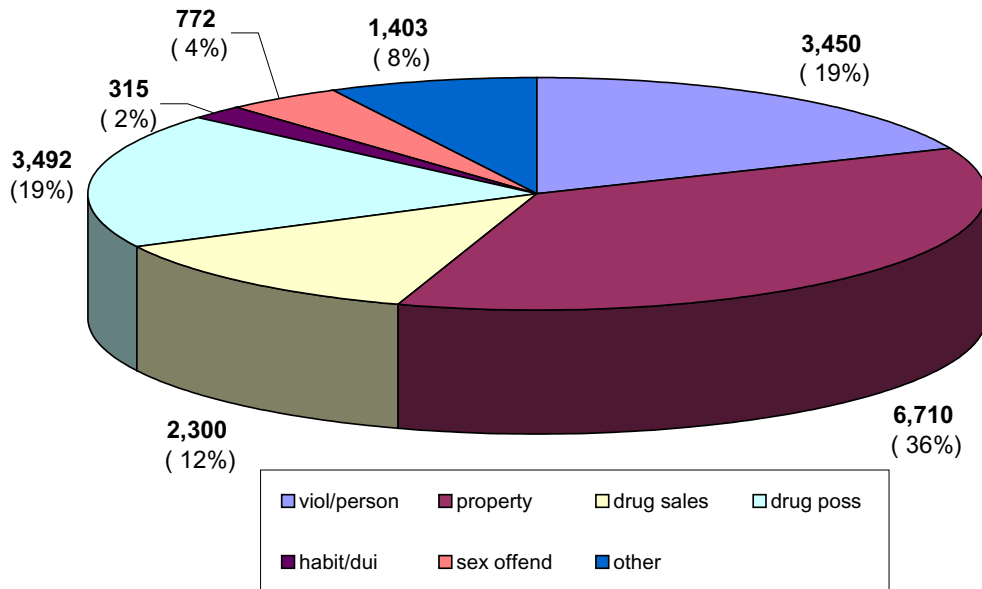
Inmates by County of Conviction

County	Men	Women	TOTAL	County	Men	Women	TOTAL	County	Men	Women	TOTAL
Appling	85	6	91	Fannie	111	5	116	Oglethorpe	66	6	72
Atkinson	37	2	39	Fayette	273	24	297	Paulding	196	17	213
Bacon	58	1	59	Floyd	775	95	870	Peach	93	2	95
Baker	20	2	22	Forsyth	199	18	217	Pickens	96	3	99
Baldwin	351	32	383	Franklin	125	11	136	Pierce	53	0	53
Banks	78	7	85	Fulton	4269	168	4437	Pike	45	4	49
Barrow	196	11	207	Gilmer	142	10	152	Polk	159	8	167
Bartow	446	43	489	Glascok	5	1	6	Pulaski	104	12	116
Ben Hill	201	18	219	Glynn	473	16	489	Putnam	125	8	133
Berrien	95	9	104	Gordon	267	28	295	Quitman	9	1	10
Bibb	941	51	992	Grady	251	18	269	Rabun	56	0	56
Bleckley	121	5	126	Greene	118	4	122	Randolph	61	3	64
Brantley	43	4	47	Gwinnett	1286	102	1388	Richmond	1876	140	2016
Brooks	79	1	80	Habersham	112	6	118	Rockdale	333	29	362
Bryan	82	3	85	Hall	676	55	731	Schley	25	0	25
Bulloch	381	37	418	Hancock	33	2	35	Screven	145	11	156
Burke	190	7	197	Haralson	86	3	89	Seminole	85	6	91
Butts	122	10	132	Harris	89	5	94	Spalding	679	53	732
Calhoun	36	3	39	Hart	110	10	120	Stephens	140	4	144
Camden	110	5	115	Heard	41	1	42	Stewart	40	6	46
Candler	73	3	76	Henry	389	29	418	Sumter	216	14	230
Carroll	499	39	538	Houston	503	42	545	Talbot	38	3	41
Catoosa	234	32	266	Irwin	81	2	83	Taliaferro	8	1	9
Charlton	68	4	72	Jackson	204	22	226	Tattnall	124	9	133
Chatham	2283	148	2431	Jasper	57	5	62	Taylor	79	2	81
Chattahoochee	27	0	27	Jeff Davis	55	3	58	Terlfair	130	11	141
Chattooga	205	21	226	Jefferson	101	2	103	Terrell	78	2	80
Cherokee	540	57	597	Jenkins	89	6	95	Thomas	295	23	318
Clarke	511	30	541	Johnson	43	1	44	Tift	328	21	349
Clay	30	3	33	Jones	109	12	121	Toombs	283	28	311
Clayton	1747	129	1876	Lamar	89	6	95	Towns	20	3	23
Clinch	48	2	50	Lanier	38	5	43	Treutlen	36	3	39
Cobb	2285	201	2486	Laurens	244	18	262	Troup	651	29	680
Coffee	249	24	273	Lee	55	3	58	Turner	74	3	77
Colquitt	278	13	291	Liberty	248	13	261	Twiggs	43	1	44
Columbia	244	28	272	Lincoln	36	2	38	Union	47	2	49
Cook	141	7	148	Long	73	5	78	Upson	183	9	192
Coweta	450	23	473	Lowndes	556	42	598	Walker	327	30	357
Crawford	20	2	22	Lumpkin	77	5	82	Walton	297	18	315
Crisp	285	20	305	Macon	71	0	71	Ware	380	29	409
Dade	131	4	135	Madison	118	13	131	Warren	40	3	43
Dawson	81	3	84	Marion	35	3	38	Washington	126	8	134
Decatur	303	22	325	McDuffie	194	9	203	Wayne	137	13	150
DeKalb	3050	165	3215	McIntosh	73	0	73	Webster	12	1	13
Dodge	182	19	201	Meriwether	204	19	223	Wheeler	40	2	42
Dooly	130	3	133	Miller	29	3	32	White	71	7	78
Dougherty	895	50	945	Mitchell	212	17	229	Whitfield	711	74	785
Douglas	812	82	894	Monroe	135	9	144	Wilcox	60	3	63
Early	64	1	65	Montgomery	49	2	51	Wilkes	74	6	80
Echols	9	0	9	Morgan	97	8	105	Wilkinson	60	6	66
Effingham	153	8	161	Murray	167	14	181	Worth	161	10	171
Elbert	162	11	173	Muscogee	1544	84	1628				
Emanuel	181	8	189	Newton	398	22	420	TOTAL	45,501	3,118	48,619
Evans	68	2	70	Oconee	62	2	64				

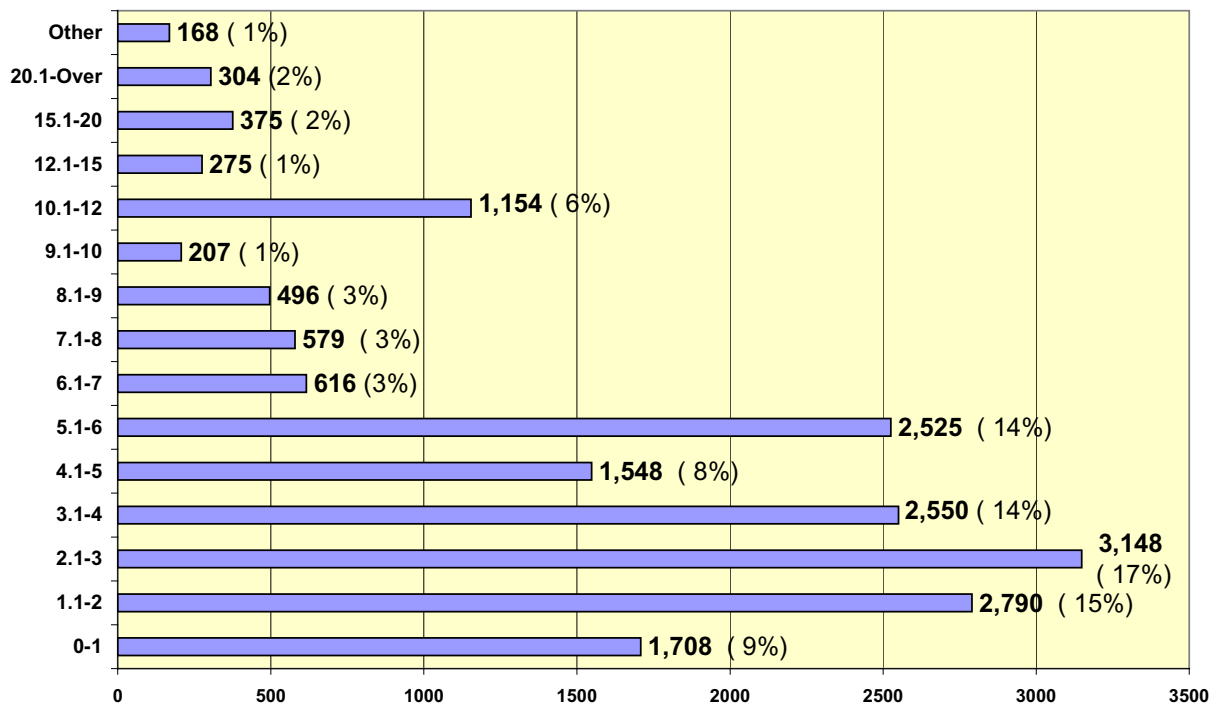
INMATE RELEASES



FY2004 Inmate Releases by Crime Type
July 1, 2003 - June 30, 2004

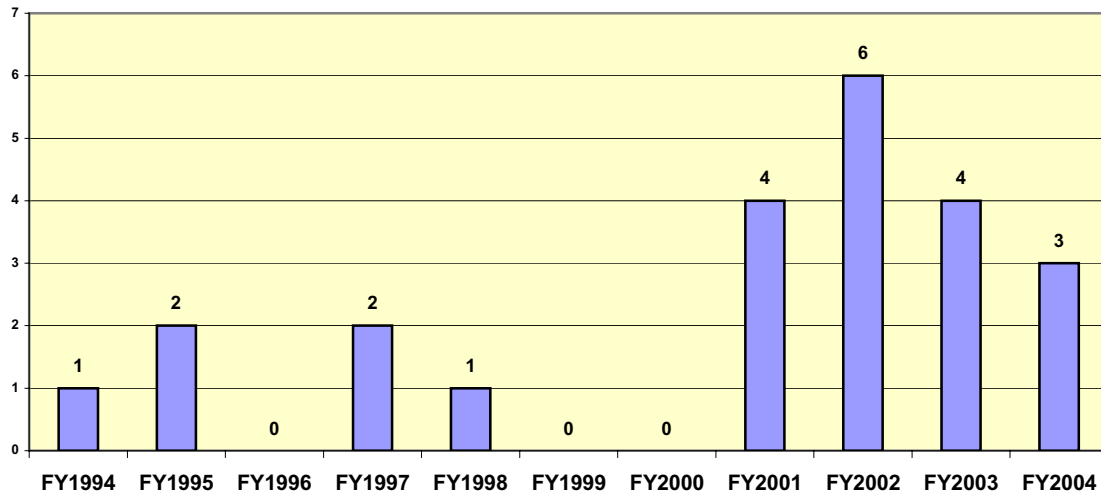


FY2004 Inmate Releases by Prison Sentence in Years
July 1, 2003 - June 30, 2004

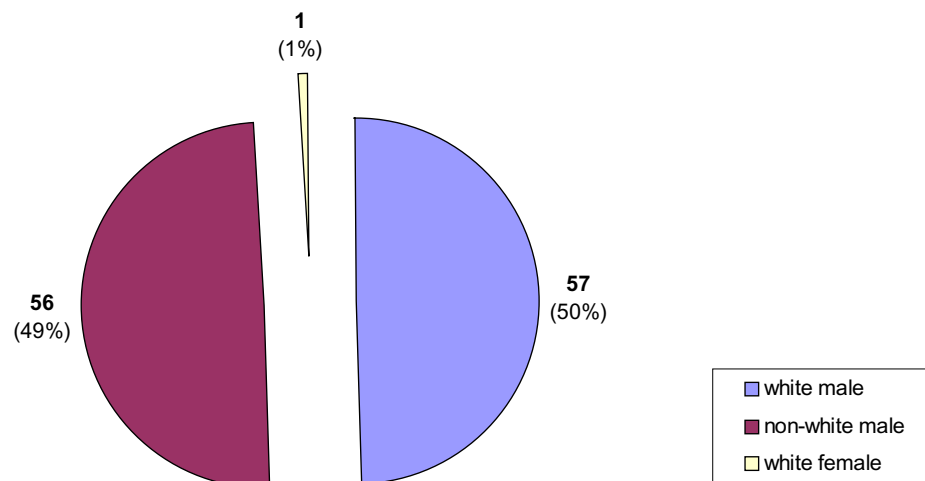


EXECUTIONS

Number of Georgia Executions



Active Inmates Under Death Sentence by Race & Gender



<u>PRISON</u>	<u>Number of Inmates</u>	<u>Total Costs</u>	<u>Annual Cost Per Inmate</u>	<u>Daily Cost Per Inmate</u>
Arrendale State Prison	1,207	28,304,977	23,444	64.23
Augusta State Medical Prison (1)	1,167	40,799,262	34,971	95.81
Autry State Prison	1,531	24,096,551	15,744	43.13
Baldwin State Prison (4)	953	18,619,923	19,540	53.53
Bostick State Prison	641	9,127,495	14,230	38.99
Burruss Correctional Training Center (2,4)	432	8,334,941	19,294	52.86
Calhoun State Prison	1,247	14,954,146	11,995	32.86
Central State Prison	798	12,339,674	15,473	42.39
Coastal State Prison	1,467	24,130,452	16,454	45.08
Dodge State Prison (4)	1,227	15,278,036	12,447	34.10
Dooly State Prison	1,179	13,257,268	11,242	30.80
GA Diagnostic & Classification Prison	1,839	29,644,387	16,119	44.16
Georgia State Prison	1,190	36,841,874	30,955	84.81
Hancock State Prison	1,378	17,416,300	12,637	34.62
Hays State Prison (4)	1,416	22,923,932	16,193	44.36
Homerville State Prison	191	3,428,673	17,959	49.20
Johnson State Prison	960	14,134,840	14,724	40.34
Lee State Prison	723	10,096,763	13,959	38.24
Macon State Prison	1,381	20,774,720	15,041	41.21
Men's State Prison	677	10,669,748	15,764	43.19
Metro State Prison	878	21,558,303	24,552	67.26
Milan State Prison	239	3,565,908	14,894	40.81
Montgomery State Prison (4)	464	5,733,335	12,359	33.86
Phillips State Prison (3)	1,038	21,510,236	20,721	56.77
Pulaski State Prison	1,044	23,892,799	22,895	62.73
Rivers State Prison	1,104	16,087,091	14,577	39.94
Rogers State Prison	1,259	15,830,568	12,577	34.46
Rutledge State Prison	579	9,544,125	16,472	45.13
Scott State Prison (3)	1,266	16,126,926	12,735	34.89
Smith State Prison (3)	1,251	16,391,212	13,102	35.90
Telfair State Prison	1,069	14,576,470	13,633	37.35
Valdosta State Prison	1,101	24,662,296	22,400	61.37
Walker State Prison	616	7,234,298	11,738	32.16
Ware State Prison	1,198	20,309,346	16,952	46.44
Washington State Prison (3)	1,219	19,655,281	16,127	44.18
Wayne State Prison	190	3,260,570	17,184	47.08
Wilcox State Prison	1,359	14,896,471	10,959	30.02
State Prison Totals	37,478	630,009,199	16,810	46.05

Notes:

- (1) Augusta State Medical Prison—Primary Medical Support Location
- (2) Burruss CTC—Supports Georgia Public Safety Training Center
- (3) Includes Probation Detention Center Beds (Average Population of 61 at Phillips SP, 77 at Scott SP, 92 at Smith SP, and 149 at Washington SP)
- (4) Includes Inmate Boot Camp Beds (Average Population of 215 at Baldwin SP, 136 at Burruss CTC, 71 at Dodge SP, 175 at Hays SP, and 78 at Montgomery SP).

CENTER COSTS

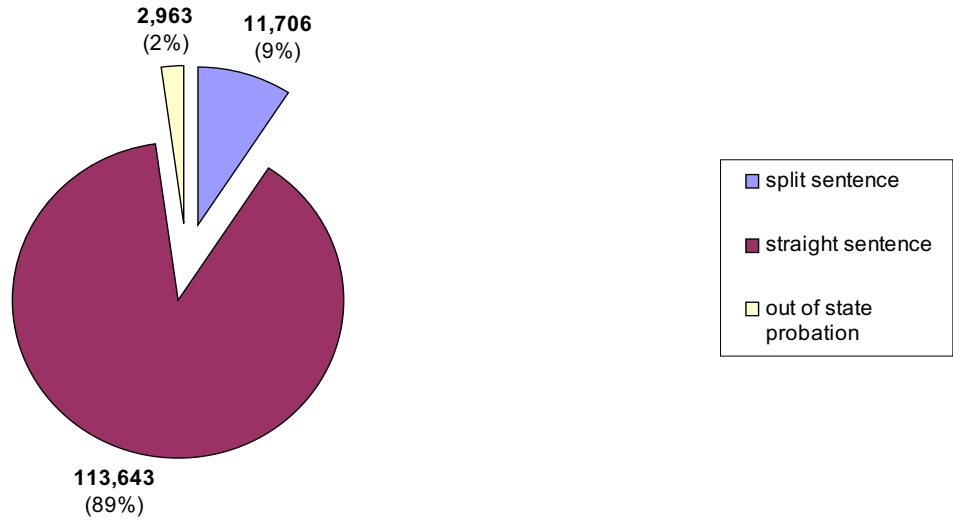
<u>FACILITY</u>	<u>Number of Offenders</u>	<u>Total Costs</u>	<u>Annual Cost Per Offender</u>	<u>Daily Cost Per Offender</u>
<i>Transitional Centers</i>				
Albany TC	147	2,274,429	15,437	42.29
Atlanta TC	240	3,147,604	13,115	35.93
Augusta TC	197	3,211,708	16,345	44.78
Clayton TC	110	1,649,965	15,000	41.10
Coastal TC	110	2,381,202	21,730	59.53
Lagrange TC	102	2,300,366	22,486	61.61
Macon TC	140	2,120,555	15,156	41.52
Metro TC	206	2,485,935	12,053	33.02
Savannah Men's TC	188	3,017,649	16,044	43.96
<i>Diversion Centers</i>				
Albany DC	64	1,143,640	17,963	49.21
Alcovy DC	50	842,417	16,848	46.16
Athens DC	69	1,260,703	18,205	49.88
Augusta DC	94	1,478,918	15,678	42.95
Clayton DC	50	1,056,202	21,302	58.36
Cobb DC	14	397,622	28,744	78.75
Columbus DC	69	1,247,697	18,215	49.40
Gainesville DC	98	1,525,623	15,528	42.54
Gateway DC	95	1,530,466	16,138	44.22
Griffin DC	74	1,260,657	16,960	46.46
Helms DC	86	1,444,591	16,765	45.93
Macon DC	96	1,557,284	16,264	44.56
Rome DC	84	1,467,063	17,500	47.94
Rouse DC	71	1,447,939	20,346	55.74
Savannah DC	17	481,055	28,720	78.68
Thomasville DC	50	1,190,225	23,964	65.66
<i>Detention Centers</i>				
Central PDC	194	2,942,147	15,140	41.48
Colwell PDC	203	3,202,943	15,817	43.33
Emanuel PDC	220	3,473,510	15,759	43.17
IW Davis PDC	196	2,990,772	15,259	41.81
Larmore PDC	195	2,980,951	15,261	41.81
McEver PDC	193	2,900,296	15,021	41.15
Northwest PDC	201	2,763,484	13,783	37.76
Patten PDC	210	3,280,132	15,613	42.78
Paulding PDC	211	2,912,692	13,837	37.91
Rockdale/DeKalb PDC	202	3,245,114	16,058	44.00
Southeast PDC	198	3,033,713	15,348	42.05
Southwest PDC	196	2,855,644	14,576	39.93
Terrell PDC	190	2,805,809	14,742	40.39
West Central PDC	173	3,313,155	19,170	52.52
Western PDC	193	2,789,164	14,458	39.61
Women's PDC	190	3,289,123	17,319	47.45
Whitworth Parole Revocation Center**	367	5,267,542	14,356	39.33
<i>Probation Boot Camps</i>				
Treutlen PBC	329	4,357,423	13,228	36.24
West Georgia PBC	157	2,784,449	17,707	48.51

*Bainbridge PSATC is a specialized, one of a kind substance abuse treatment center.

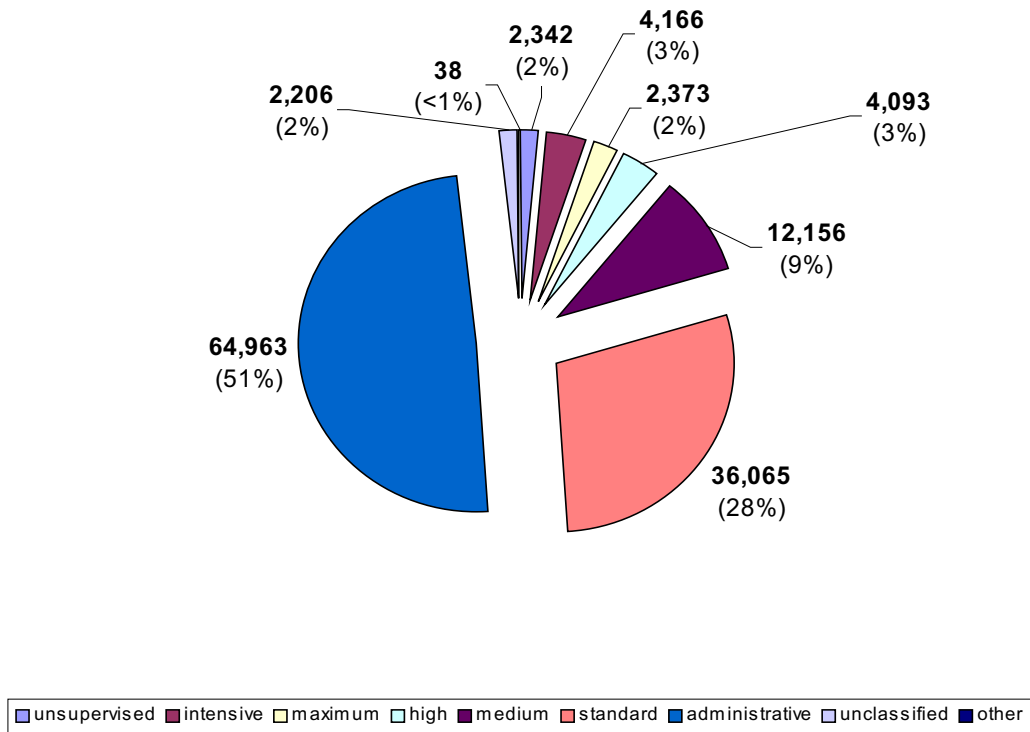
**Whitworth PRC is a specialized, one of a kind center for parole revocators.

PROBATION

Active Probationers by Case Type

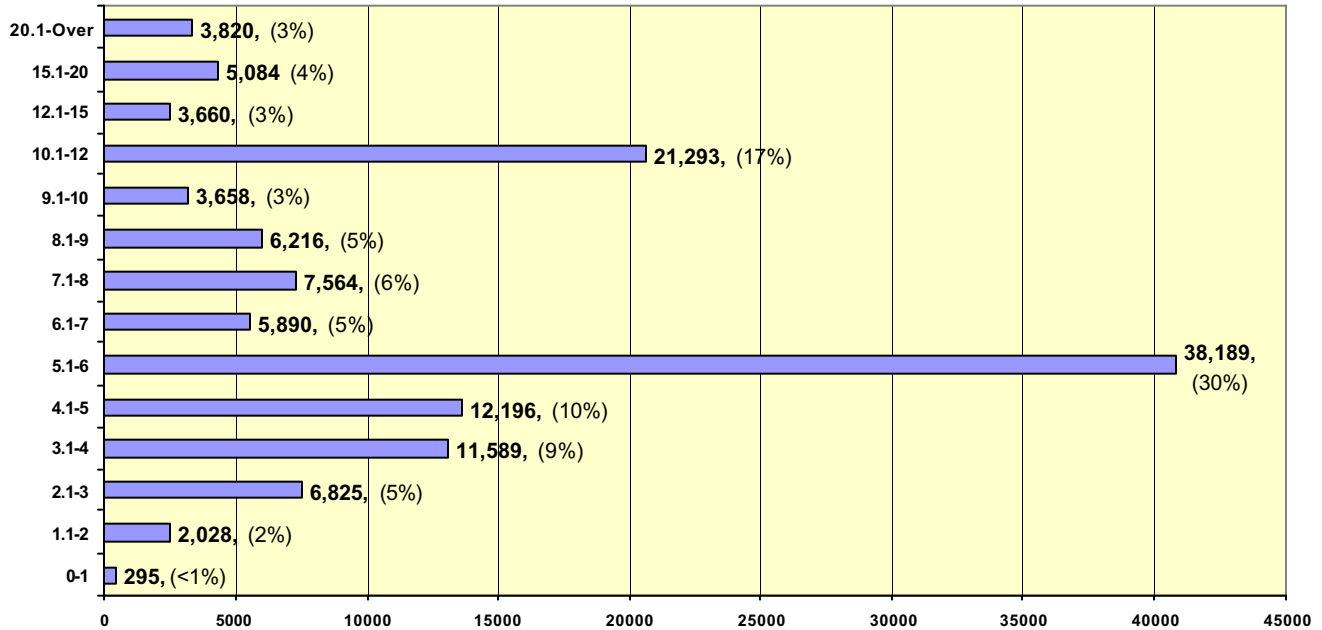


Active Probationers by Current Supervision Level

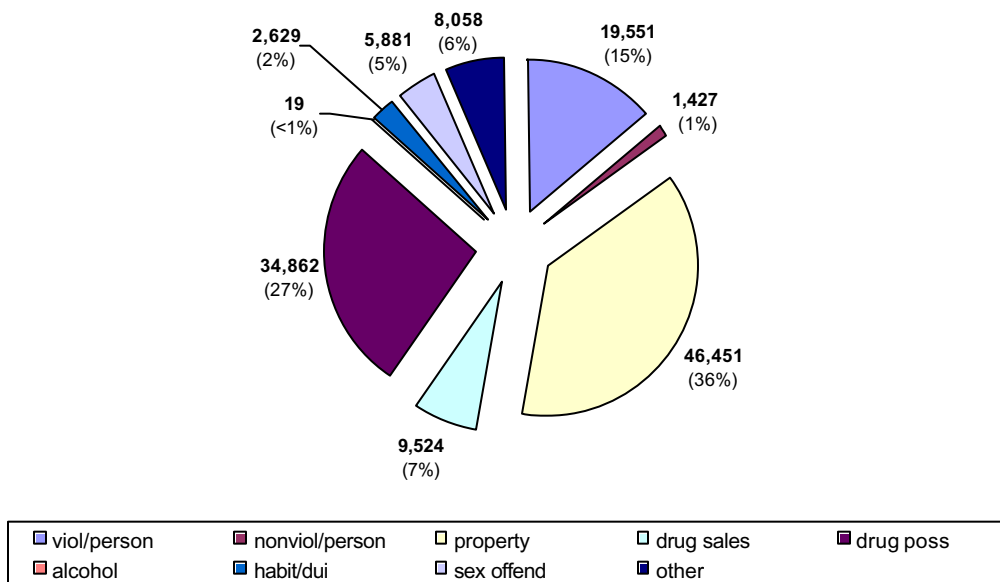


PROBATION

Active Probationers by Sentence Length



Active Probationers by Crime Type



PROBATION BY COUNTY OF CONVICTION

County	Men	Women	TOTAL	County	Men	Women	TOTAL	County	Men	Women	TOTAL
Appling	227	45	272	Fannin	293	95	388	Oglethorpe	134	16	150
Atkinson	137	29	166	Fayette	586	245	831	Paulding	725	153	878
Bacon	98	18	116	Floyd	1655	603	2258	Peach	315	59	374
Baker	57	5	62	Forsyth	731	188	919	Pickens	250	83	333
Baldwin	878	220	1098	Franklin	317	65	382	Pierce	75	28	103
Banks	200	68	268	Fulton	6986	1308	8294	Pike	89	13	102
Barrow	512	185	697	Gilmer	403	115	518	Polk	615	132	747
Bartow	1609	501	2110	Glascock	19	2	21	Pulaski	106	41	147
Ben Hill	306	90	396	Glynn	960	278	1238	Putnam	360	79	439
Berrien	253	69	322	Gordon	821	311	1132	Quitman	35	13	48
Bibb	2709	801	3510	Grady	405	84	489	Rabun	191	52	243
Bleckley	213	68	281	Greene	327	62	389	Randolph	175	58	233
Brantley	105	25	130	Gwinnett	5109	1383	6492	Richmond	2257	775	3032
Brooks	218	38	256	Habersham	301	96	397	Rockdale	603	206	809
Bryan	155	38	193	Hall	1453	510	1963	Schley	105	22	127
Bulloch	752	196	948	Hancock	120	17	137	Screven	231	81	312
Burke	214	44	258	Haralson	343	80	423	Seminole	215	52	267
Butts	355	84	439	Harris	237	46	283	Spalding	781	345	1126
Calhoun	110	26	136	Hart	230	54	284	Stephens	254	84	338
Camden	397	96	493	Heard	79	20	99	Stewart	1313	24	155
Candler	117	40	157	Henry	1498	447	1945	Sumter	968	253	1221
Carroll	789	271	1060	Houston	1360	424	1784	Talbot	96	11	107
Catoosa	548	191	739	Irwin	164	24	188	Taliaferro	32	6	38
Charlton	80	19	99	Jackson	594	188	782	Tattnall	144	37	181
Chatham	2805	994	3799	Jasper	162	27	189	Taylor	133	13	146
Chattahoochee	43	11	54	Jeff Davis	201	38	239	Telfair	201	77	278
Chattooga	361	101	462	Jefferson	205	31	236	Terrell	247	69	316
Cherokee	1529	498	2027	Jenkins	149	34	183	Thomas	1140	281	1421
Clarke	1052	260	1312	Johnson	114	18	132	Tift	625	150	775
Clay	72	14	86	Jones	406	85	491	Toombs	262	88	350
Clayton	1514	590	2104	Lamar	297	69	366	Towns	76	23	99
Clinch	169	54	223	Lanier	161	22	183	Treutlen	119	24	143
Cobb	7608	2184	9792	Laurens	714	154	868	Troup	854	306	1160
Coffee	421	99	520	Lee	401	77	478	Turner	152	27	179
Colquitt	700	165	865	Liberty	272	89	361	Twiggs	115	32	147
Columbia	512	151	663	Lincoln	108	22	130	Union	138	43	181
Cook	429	97	526	Long	77	12	89	Upson	301	87	388
Coweta	749	250	999	Lowndes	1960	534	2494	Walker	671	201	872
Crawford	110	20	130	Lumpkin	293	80	373	Walton	1196	257	1453
Crisp	479	160	639	Macon	263	40	303	Ware	395	104	499
Dade	292	85	377	Madison	292	73	365	Warren	81	5	86
Dawson	243	98	341	Marion	108	23	131	Washington	201	43	244
Decatur	557	173	730	McDuffie	275	57	332	Wayne	443	138	581
DeKalb	4367	1216	5583	McIntosh	132	32	164	Webster	74	8	82
Dodge	209	69	278	Meriwether	277	64	341	Wheeler	70	20	90
Dooley	217	56	273	Miller	141	29	170	White	230	59	289
Dougherty	3323	849	4172	Mitchell	463	113	576	Whitfield	1104	423	1527
Douglas	2400	833	3233	Monroe	284	80	364	Wilcox	89	16	105
Early	254	69	323	Montgomery	112	27	139	Wilkes	151	32	183
Echols	31	4	35	Morgan	221	34	255	Wilkinson	140	34	174
Effingham	370	123	493	Murray	264	65	329	Worth	318	52	370
Elbert	316	79	395	Muscogee	2223	842	3065	Out of State	2231	698	2929
Emanuel	222	53	275	Newton	1325	328	1653				
Evans	86	31	117	Oconee	116	35	151				
								TOTAL	100,130	28,265	128,395



GLOSSARY OF TERMS

Classification - An inmate is classified to a particular security level and transferred to an appropriate prison according to particular factors, including crime type and prison behavior.

Correctional Officer - A POST-certified criminal justice professional who supervises inmates in prisons and probationers sentenced to community-based facilities.

Cost Per Day -It costs an average of \$47 Per day (or \$17,000 per year) to incarcerate and feed an inmate. Almost half that cost is attributed to security costs. Inmates on death row have higher security costs and therefore cost the state approximately \$64 per day (or \$23,000 per year.)

County Correctional Institution/Work Camp -Operated by the counties, these work camps feed and house over 3,500 state prisoners who perform free labor for the communities. GDC pays the counties a daily rate of \$20 per state inmate.

Diagnostic -Upon entering the system, inmates are screened for physical and mental health, skills, level of security risk, education and other background information.

Inmate - A person sentenced to incarceration. Georgia inmates wear white pants and shirt, with "State Prisoner" in black ink on the back.

Interstate Compact - An agreement between Georgia and other states to provide supervision for probationers sentenced in one state and residing in another state.

Max Out Date - The date at which an inmate reaches the end of his court-imposed sentence. Also, "Maximum Release Date."

Parole - The release of an offender from confinement under continuing state custody and supervision and under conditions which, if violated, permit re-imprisonment.

Prison - Convicted offenders are sentenced to a state or county correctional institution.

Private Prison - Operated by a private prison company (ex. Cornell Corrections, Inc. or Corrections Corporation of America), the private prison houses state inmates and employs POST-certified correctional staff to oversee the inmates.

Probation - A court-imposed sentence either suspending incarceration or following a period of incarceration. Probationers live in the community and are supervised according to the terms of the sentencing court.

Probation Officer - A POST-certified law enforcement professional who enforces the orders of the courts while supervising offenders released to the community on probation sentences.

Probationer - A person sentence to supervision in the community under the direction of a probation officer, or a person sentenced to a term in a community-based probation center.

Recidivism - The study of the percentage of criminals who return to prison during a specified period of time. In Georgia, the average return-to-prison rate is 39 percent over a three-year period.

Restitution - Payment made by the offender to the crime victim.

Tentative Parole Month - The date chosen by the State Board of Pardons and Paroles to grant release to an inmate dependent on satisfactory prison behavior and other factors, such as new information or protests, which may lead the Parole Board to reconsider its decision.

Under Death Sentence - There are 112 male inmates and 1 female inmate on death row. Those inmates are serving a sentence punishable by death by lethal injection.

Visitation - The warden or superintendent of a facility determines inmate visitation policies. No conjugal visits are allowed in Georgia prisons.

FREQUENTLY ASKED QUESTIONS (FAQ's)



Q: How do I find out an inmates identification number, crime, tentative parole month, or place of incarceration?

A: Call Inmate Information Service at (404) 656-4569. Please have the inmate's name, gender, date of birth and race ready. Also helpful is the inmate's social security number.

Q: What are the inmate visitation policies?

A: Visitation is a privilege that is permitted under conditions determined by the warden or superintendent.

Q: I am a victim. How can I determine the status of my offender?

A: Victims can register with the Victim Services office at (404) 656-7660. Registered victims will be notified of an inmate's change in status, escape, recapture, or death.

Q: How can I get an inmate moved closer to me or further away from my community?

A: If you wish to have an inmate considered for transfer, contact the Classification section at (404) 656-4987.

Q: When will an inmate be considered for parole?

A: For parole decisions, call the State Board of Pardons and Paroles' at 404-656-5651. For Paroles' Public Information Office (404) 651-5897.

Q: How can a citizen get a tour of a facility?

A: Call the Office of Public Affairs at (404) 656-9772.

Q: Does GDC coordinate tours for troubled youths?

A: Yes. Contact the Office of Public Affairs at (404) 656-9772 regarding the Commissioner's Awareness Program.

Q: How much does it cost to house an inmate per day (per year)?

A: It costs an average of \$47 per day (or \$17,000 per year) to incarcerate and feed an inmate. Almost half of that cost is attributed to security costs. Inmates on death row have higher security costs, \$64 per day (or \$23,000 per year).

Q: What is the recidivism rate?

A: The recidivism rate is the percentage of inmates who return to a Georgia prison within 3 years of their release.

Q: What is the difference between parole and probation?

A: The Board of Pardons and Paroles has the authority to select and release persons for parole who are then subject to supervision by parole officers. A judge sentences an offender to probation in lieu of a prison sentence. A probation officer supervises the probationer.

Q: How can I apply to become a Correction Officer of Probation Officer?

A: All applicants can obtain a job application at any GDC facility or at the Georgia Department of Labor. Call the GDC Job Hotline at (404) 656-4593 (option #4)

Q: What is the pay range for an entry-level position as a Correctional Officer or Probation Officer?

A: Correctional Officer - \$23,613
Probation Officer - \$28,543

Q: Does Corrections have a website?

A: Yes.
www.dcor.state.ga.us